

**COUNTY OF RIVERSIDE  
2010 - 2011**

**COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)**

**INTRODUCTION**

This CEDs document is designed to revise and implement the plan that will guide the economic progress for the disadvantaged areas of Riverside County while encouraging partnerships between the County of Riverside, the cities within the County and the United States Economic Development Administration. Riverside County, covering nearly 7,300 square miles, includes five distinct regions: Western, Southwestern, Hemet-San Jacinto Valley, the San Geronio Pass Area and Eastern, including the incorporated cities and unincorporated areas within each region. In order to appropriately address the economic development needs in these regions, they are defined economically, politically, geographically, and environmentally. As in all communities, each region contains areas of wealth as well as distinct pockets of poverty. The explosive population growth in several regions presents a significant strain on the existing infrastructure, increasing the need for services to those that need it most.

This document is intended to create new jobs, foster stable and diversified economies with high wages and increase capital investment, thereby improving the living conditions throughout each of these various regions of Riverside County. In addition, this document will coordinate the efforts of organizations, local governments, and private industry involved with economic and workforce development. The representatives on this committee have been selected to represent all major interests to ensure that viewpoints of all facets of the community are considered and to take advantage of local demographics, expertise and resources for program design and implementation.

**VISION**

Riverside County remains fortunate to have a variety of abundant natural resources, an ideal geographic location in the heart of inland Southern California, a diverse and hard-working labor force and a longstanding tradition of progressive leadership. Managed wisely by communities working together, these key assets hold vast potential to enhance the quality of life throughout the entire County. Recognizing that distressed communities exist, our potential to create wealth and resources increases through involvement in this comprehensive economic development strategy.

While agriculture had been the traditional foundation of the Riverside County economy, a transition is well underway toward a more urban way of life with a multi-faceted economy. This change is being driven in part by demographic, economic and political forces at the regional, state, and national levels. However, Riverside County residents, through their elected representatives, will make the key local decisions to shape the future of Riverside County, differentiating it from surrounding counties in character, heritage, and quality of life.

The establishment of a vision for this strategy provides an essential direction and definable target. A clear vision is necessary to not only shape the plan, but to motivate a long-term

commitment to the plan and its implementation. The following vision statement is what we strive for in building our model community and government organization.

Riverside County Economic Development Agency (EDA) is the leader in making Riverside County a place where people are proud to live, work and play. EDA strives to achieve higher paying jobs, a world-class education, quality housing, culturally rich activities, and safe, healthy communities for every Riverside County resident.

Outlining the community's goals and visions for the County is the Riverside County Integrated Plan (RCIP) <http://www.rctlma.org/genplan/content/gp/chapter02.html> . The project includes open space, transportation, and land use planning for future growth and development patterns in the unincorporated communities of the County. The Multi-Species Habitat Conservation Plan (MSHCP) is setting aside open space in order to protect over 150 endangered or threatened species. The Community Environmental Transportation Acceptability Process (CETAP) has defined future transportation needs both within the County and between Riverside County and its neighboring counties. The General Plan process delineates future land uses in the unincorporated communities.

By the year 2030, it is projected that Riverside County will be home to approximately 3.3 million people who will occupy approximately 1.2 million housing units. Riverside County currently has a disproportionate housing-to-jobs ratio with the net effect being a large commuter population leaving the area for employment in neighboring counties. It remains one of the primary goals of the County to facilitate development and high-wage job creation in order to reduce the number of daily commuters, thereby improving the economic base of the County and improving the quality of life for its residents.

## **I. BACKGROUND**

### **REGIONAL OVERVIEW**

#### ***Western Region***

The western portion of Riverside County is clearly the largest region in terms of population, home to over 800,000 residents and the three largest cities: Riverside, Corona and Moreno Valley, as well as Norco and Perris along with the unincorporated communities of Jurupa Valley, Home Gardens, Eastvale, Highgrove, and Mead Valley.

The Western Region provides excellent transportation access by way of Interstates 15 and 215 and State Routes 60 and 91. The region is served by Ontario International Airport and the ports of Long Beach and Los Angeles. A wide range of workforce skill levels, a strong, higher education system, and a principal location for providing services have made this region one of the fastest growing areas of Riverside County. However, transportation, water distribution, and flood control infrastructure improvements are needed in the unincorporated areas. The Western Region has the largest concentration of industry in the County, including a large distribution and manufacturing base for Southern California. The Western Region has diversified into a large number of clusters, such as logistics, business and information services, and high-tech development. These industries are compatible with the type of labor skills available in the region and can utilize the transportation assets. Overall, the primary issue in this region is the design and funding to support infrastructure development. This issue is especially apparent in the unincorporated areas that are in need of transportation, water distribution, and flood control improvements.

### ***Southwestern Region***

The Southwestern Region of Riverside County covers the cities of Temecula, Murrieta, Lake Elsinore, Wildomar, and the newly incorporated city of Menifee, along with the unincorporated communities of Aguanga, Anza, French Valley, Lakeland Village, Sun City, and the Wine Country.

The Southwestern Region has been a prime location for services and other office uses. In addition, the region has experienced growth in the medical device industry manufacturing cluster. The region has skilled labor, quality schools, a wide range of housing and numerous commercial services that are combined to create a desirable location for residents to live. One of the region's most popular attractions is the Temecula Valley Wine Country spanning over 1,300 acres of vineyards. Several of the wineries offer resort-type spas, bed and breakfast-style hotels and are host to wedding parties, as well as nationally acclaimed jazz entertainment events. However, in order to accommodate the development of these industries, the region needs to address the issue of traffic congestion. Over the past decade, the Southwestern Region has experienced an intense increase in population growth, making traffic the most significant challenge in the region. Because of the Southwestern Region's business climate, available workforce and quality of life, the best industry clusters for this region include healthcare and biotechnology, professional services, travel and tourism and supplies to these industries.

### ***Hemet-San Jacinto Valley Region***

The Hemet-San Jacinto Valley Region covers the Hemet and San Jacinto Valley portion of Riverside County including the cities of Hemet and San Jacinto. This plan covers the unincorporated communities of Nuevo, Homeland, Romoland, Valle Vista, Idyllwild, and Winchester.

The Interstate 215 Corridor, currently undergoing a plethora of economic activity, links this region to the Southwestern and Western Regions of Riverside County. This region includes an abundance of some of the most affordable industrial land in Inland Southern California but does not have a distinct competitive edge to produce high-tech products such as the Western and the Southwestern regions. However, with its abundance of affordable land coupled with good transportation routes, it is a key region for manufacturing and its supply chain. The top priority for this region is to improve the infrastructure availability for business attraction. Strategies to increase local job creation and improvements to the infrastructure system will allow residents access to a wide range of job opportunities within their region. The planned improvements to State Highway 79, included in the CETAP process, will help to provide an impetus for development in this region by making the area more accessible to Interstates 10 and 15.

### ***San Gorgonio Pass Region***

The San Gorgonio Pass Region of Riverside County covers the cities of Calimesa, Banning and Beaumont along with the unincorporated communities of Cabazon, Cherry Valley and Whitewater.

The Pass Region is currently experiencing a phenomenal growth rate. These new residents will bring with them the need for new municipal services, as well as the potential for new investments in business ventures expanding the local economy and creating jobs. Expanded

destination retail operations adjacent to the Desert Hills Premium Outlets and the expanded Morongo Hotel and Casino will provide jobs. The proximity to Interstate 10, as well as rail lines, also makes the Pass Region attractive to distribution and large-scale industrial uses. Upgraded overpasses to provide relief from increased vehicular and rail traffic is needed if the area is to keep up with its continued growth. Additionally, infrastructure improvements like roads, sewer, and flood control are crucial to the sustained economic growth and public safety of the community.

### ***Eastern Region (Coachella and Palo Verde Valleys)***

The Eastern Region is geographically the largest, covering over two-thirds of Riverside County. The Coachella Valley portion includes the cities of Desert Hot Springs, Palm Springs, Cathedral City, Rancho Mirage, Palm Desert, Indian Wells, La Quinta, Indio and Coachella. This portion also covers the unincorporated communities of Bermuda Dunes, Mecca, North Shore, Oasis, Thermal and Thousand Palms. The Palo Verde Valley portion includes the city of Blythe and the unincorporated areas of Ripley, Mesa Verde and Warm Springs.

The Eastern Region is less accessible to the Los Angeles metropolitan area than the other regions, yet offers potential for industries and companies that desire a location between the major markets in the Phoenix and Los Angeles metropolitan areas. The region's distance from Los Angeles and port areas have limited traditional industries in the industrial development sector of the region. As a result, the economy of the Coachella Valley has become heavily dependent on the tourism industry. The Eastern Region has a burgeoning number of businesses building "clean air" products such as electric powered vehicles and golf cart manufacturers. Interstate 10 traverses the region, linking Southern California with Arizona and the rest of the Southwest. The primary necessities for the Eastern Region are water distribution and storage facilities, sewer systems, and road improvements. This region is experiencing rapid population growth, and the development of quality jobs is needed to increase the jobs-to-housing balance. In addition to the region's significant involvement in recreation and tourism, industries such as health services, environmental technology, and light manufacturing remain important industry clusters.

The economic development strategies implemented in each region will be consistent and in cooperation with the Workforce Investment Board Regional Committee plans and strategies. Workforce Investment Board staff integrate service delivery in collaboration with county and city economic development teams.

## **II. ANALYSIS OF ECONOMIC DEVELOPMENT PROBLEMS AND OPPORTUNITIES**

Various indicators suggest that there are significant trends in the Riverside County economy for 2008. Some of these indicators are the unemployment rate, job creation, the population/jobs balance, and the commuting patterns of Riverside County workers. The relatively affordable housing located in Riverside County remains the advantage over that of Los Angeles, Orange, and San Diego Counties. However, this advantage places a significant strain on the existing infrastructure to support the growth in the housing sector.

### **II. A. PROBLEMS**

#### **Unemployment Rate**

According to the State of California Employment Development Department, the Riverside County unemployment rate ranged from 6.3% in 2003 and 5.8% in 2004. In 2005, it was 5.2%, and in 2006, the annual average unemployment rate declined to 5.0%. However, throughout 2007, the unemployment rate increased steadily in Riverside County. By December 2007, the rate had increased to 6.6% and was 8.3% as of June 2008. In 2009 it averaged 13.6%. Riverside County's unemployment rate reached a high of 15.2% in January and March 2010. In comparison, the unemployment rate for the State of California changed from 6.8 % in 2003 to 6.2 %; in 2004 continued the decline to 5.4% in 2005 and in 2006 stood at 4.9%. In 2009 it averaged 11.4%. The California unemployment rate increased to 13.2% in January 2010.

### **Job Creation**

According to the State of California Employment Development Department, in 2001, 14.9% of Southern California's jobs were in the Inland Empire, up from 9.1% in 1983. (In 2006 the Inland area added 48,100 jobs for a total of 1,271,200 jobs in the Inland Empire. 2007 nonfarm wage and salary employment in the Inland Empire is expected to grow the fastest of any Metropolitan Statistical Area in California, or nearly 3 percent annually between 2004 and 2014. An estimated 295,300 jobs will increase employment to over 1.4 million by 2014. This rate of job growth is 1.4 times that of the state of California as a whole).

### **Population/Jobs Balance and Commuting Patterns**

The population in California has increased 1.3% from January 2007 to January 2008, adding 490,022 people for a total population of 38,049,462. In comparison, Riverside County's population grew by 2.6% (twice the state's increase) to 2,088,322, making it the fastest growing large county in California. In the narrowly focused area of net domestic migration, Riverside County is second in the nation adding roughly 418,389 new residents from 2000 to 2007. This is a reflection of the Inland movement of people away from the higher priced coastal and urban areas. For the period of 2000 to 2020, it is estimated that Riverside County will add over 1.4 million people; this is more than all but nine states.

Census 2000 data shows that 2.11 Riverside County workers commute outside the County for every one that commutes into Riverside County. The Census data also indicates that one-third of the County workforce commuted to the neighboring counties of Orange, San Bernardino, Los Angeles and San Diego for work. This pattern presents a significant impact on the transportation infrastructure and the need for road improvements and alternative forms of transportation remains crucial.

### **Home Sales**

In March of 2010, the average price for a home in Riverside County was \$239,850, significantly lower than neighboring Los Angeles, Orange and San Diego Counties. March's average sales in price represents a 3.7% increase from the previous year. However, the recent housing slump continues to severely impact the region. RealtyTrac reports that foreclosures in Riverside County ranked 6<sup>th</sup> in the nation in April 2010 and that 43,553 or 6% of all households in Riverside County are in some stage of foreclosure. In 2009, the county ranked 4<sup>th</sup> in the nation in foreclosure activity. The devastating impact of this will ripple through our economy for the next several years.

## **II. B. OPPORTUNITIES**

## Regional strengths

- Large supply of affordable land for development
- Large skilled workforce
- Centrally located in the heart of Inland Southern California
- Climate conducive to support emerging alternative energy and green technology industry
- Close proximity to Ports of Long Beach and Los Angeles
- Close proximity to major International Airport (Ontario Int'l)
- Major Interstates and Freeways traverse County both North and South and East and West
- Home to major universities and several community colleges and private and non-profit allied health schools
- Future home of new UC Medical School

## Regional weaknesses

- Major decline in housing construction industry and related cluster
- Double digit unemployment
- High rate of home foreclosures
- Regional water shortage
- Decline in property tax and sales tax revenue

## III. CEDS GOALS and OBJECTIVES- DEFINING REGIONAL EXPECTATIONS

The economic purpose of this CEDS is consistent with the vision of making Riverside County a place where people are proud to live, work and play. EDA strives to accomplish this through investment, creation, and support of economic and community development projects, organizations, and programs throughout all regions of the county. The following goals and objectives are necessary to help solve the economic problems of the region:

- Goal #1:** Access to high-paying jobs,
- Goal #2:** a world-class education,
- Goal #3:** quality housing,
- Goal #4:** culturally rich activities,
- Goal #5:** safe, healthy communities

## Objectives

The following objectives are designed to achieve the goals necessary to achieve the stability and balance of a healthy community:

- Implement and maintain a well planned business attraction plan to attract businesses that will complement the educational and skill base of the regions workforce.
- Invest in and support development of green technology and clean energy alternatives industry
- Collaborate with educational institutions and private industry to develop curriculums to educate and train workforce in emerging industries with long term growth and stability.

- Initiate policies and development standards that support and reward water and energy conservation
- Expand the use of available information and communication technology to reduce travel on roadways (i.e. telecommuting, video-conferencing, purchasing over the internet, etc.).
- Continue to provide re-development support to the unincorporated regions of the county through enhanced infrastructure, libraries, parks and recreation, fire and law enforcement stations

#### **IV. COMMUNITY and PRIVATE SECTOR PARTICIPATION**

##### **Community**

To insure the CEDS reflects the interest of the community, the Workforce Investment Board (WIB) Executive Committee was selected as the CEDS Strategy Committee because the Board is comprised of community leaders and public officials from all regions of the county representing, economic development, youth development, education, labor groups, and private individuals. The following is a list of the current CEDS Strategy Committee:

##### **CEDS Strategy Committee:**

Mr. Ricardo Olalde, Market Manager  
Kleinfelder, Inc. – WIB Chairman

Mr. Tom Donahue – WIB Vice Chairman

Mr. Jamil Dada, V.P. Investment Services  
Provident Bank

Mr. Robert Little, Owner  
Little Insurance Company

Morris Myers, Executive Director  
Southwest California Economic Development Corporation

Mr. Lee Haven  
Granite Construction

Mr. Robert C. Frost, Bus. Mgr. /Financial Secretary  
IBEW #440

Ms. Shelagh Camak  
Education

Ms. Laurie McLaughlin  
CYD

##### **Riverside County Integrated Project and General Plan**

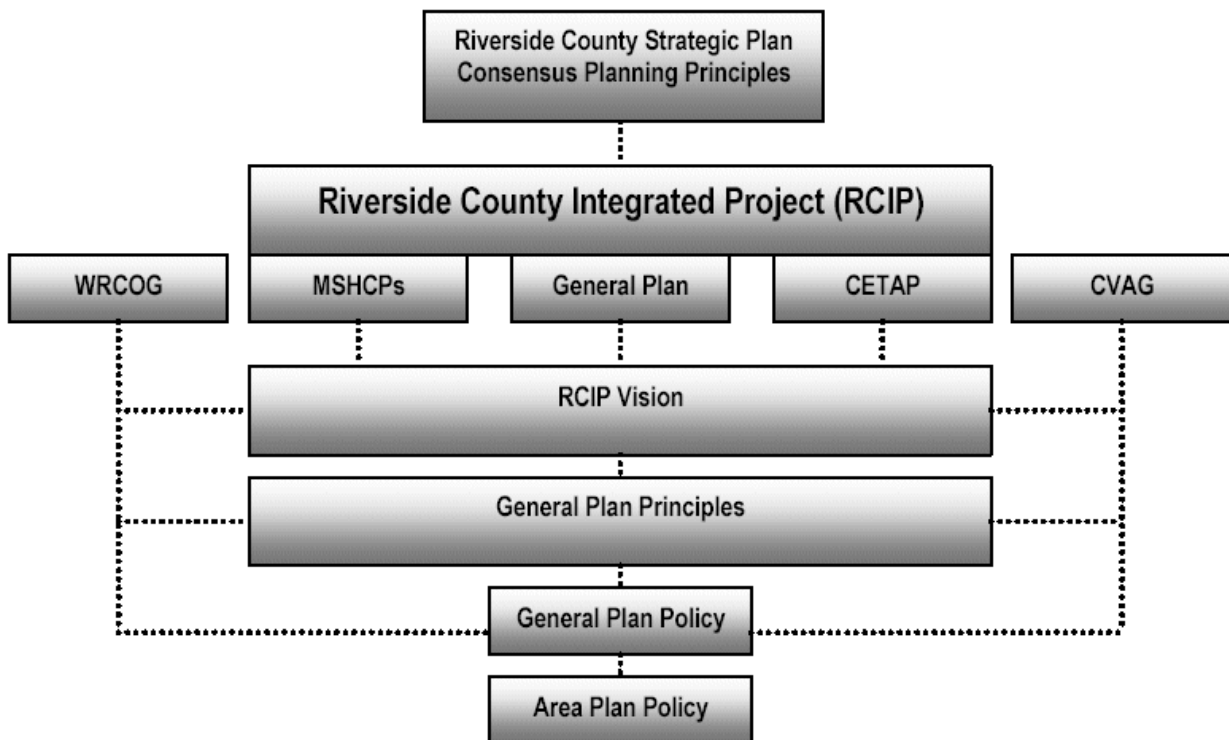
In the early stages of planning the CEDS, Riverside County EDA staff (the Planning Organization) along with the CEDS Strategy Committee discussed both the positive and negative impacts that a major project can have on a community. It was determined the best

way to insure that all CEDS projects submitted for USEDA funds were consistent with the overall will of the citizens of Riverside County would be to follow the overall principals and standards set forth in the Riverside County General Plan. The following comments, diagram, and standards are taken directly from the Riverside County General Plan website located at: [http://www.rctlma.org/genplan/content/gp/chapter01.html#TOC1\\_1](http://www.rctlma.org/genplan/content/gp/chapter01.html#TOC1_1);

*Two powerful and consistent messages were voiced by the residents of Riverside County when asked for their input into the direction of the Riverside County Integrated Project and the General Plan. During 22 outreach meetings conducted throughout the County, and in a countywide public opinion survey, the messages were:*

- *The public does not want Riverside County to be like much of the older development in Southern California that symbolizes urban sprawl; and*
- *The communities that make up the County are important, distinct and special, and must be preserved or enhanced.*

The following diagram and standards are taken from the Riverside County Integrated Plan.



The diagram above does not depict a conventional hierarchy of authority. It intends to illustrate the interactive and intergovernmental process that shaped the development of this General Plan. The remarkable consistency in the Consensus Planning Principles,



the RCIP Vision, and the General Plan Principles is most significant. These documents reflect several common themes that have driven the development of this General Plan, and that should shape the future of this County. These themes are:

**Quality of Life:** Securing a high quality of life for County residents, even as we face a large projected population increase, by integrating and balancing the need for community and economic development, permanent multipurpose open space preservation, and multimodal transportation systems development. The innovative features of this Plan are designed to keep Riverside County economically competitive within the region and to provide an attractive environment and mobility for the high-wage employers sought by the County. This is the key to bringing jobs and housing into better balance in the County and significantly improving quality of life.

**Community Identity, Form and Focus:** Providing expanded opportunities for strategically located, compact activity centers, or nodes that foster community identity and a sense of place. Key to this identity is a mix of land uses that will enable a broader range of community needs to be met (e.g. living, working, shopping, playing) within compact development areas, while at the same time providing them with definite edges or separation from other communities or clusters of communities.

**Choice:** Enabling the development of a greater variety of housing types than has previously been developed in the County. This involves strategies that enable the County to develop multiple housing types and meet the housing needs of residents in a wide range of socioeconomic categories.

**Refining and Redefining the Development Process:** Revising the County development processing system in order to strike a balance between certainty and flexibility, regulation and incentives. This involves providing certainty in the pattern of development and conservation, allowing flexibility in development choices within defined areas, and attempting to achieve the development we want by using a blend of incentives and regulations.

**Incentives:** Developing a system of practical incentives to stimulate compliance with the Vision, reward excellence in planning and development, and stimulate compact forms of development where they are most appropriate.

**Stakeholders as Part of the Team:** Building and maintaining a strong constituency for the Plan through stakeholder involvement and buy-in during its development. Stakeholder participation has been one of the key and unique features of the planning program. The involvement of stakeholders in Advisory Committees had a major impact on the content of the General Plan and Area Plans. Support from a committed group of stakeholders during the Plan's implementation will be equally important.

**Collaboration:** Fostering a new level of regional collaboration between cities and the County. Many General Plan-level issues are not the County's alone; they are regional. Solutions, in relation to transportation systems development, for example, must be collaborative.

**V. STRATEGIC PROJECTS, PROGRAMS and ACTIVITIES**

**PROJECTS**

**V.A. Regional Projects**

**Highland Fairview Partnership**

The Highland Fairview Corporate Park is a 160-acre master planned mixed-use development located in Rancho Belago in the eastern portion of the city of Moreno Valley located within the County of Riverside. The 2.62 million square foot project has been fully approved by the City. The project includes four development sites ranging in the size from 7 acres to 83 acres, and provides for major dedication of land for expansion of the SR60 freeway, interchange improvements at Redlands Boulevard and Theodore Street and construction of adjacent arterial highway improvements. The occupants of the development will include a mix of commercial, office, and logistics tenants. Sketchers USA, has an option to occupy the 600,000 sf. building in Phase Two.

Anticipated project cost:	\$220 million
Number of Jobs:	1,000

**March Healthcare Development**

The Campus Project, located at the southwest corner of Cactus Avenue and Heacock Avenue with the boundary of the March Air Reserve Base, is California's first destination wellness campus. Spanning approximately 170 acres, when completed, the integrated state of the art medical campus will include acute care hospital, medical office buildings, and centers of excellence, a wellness center, a full senior care hospital, medical office buildings and non-medical retail, in a contemporary, attractive and pedestrian-friendly environment. The March Healthcare Campus (Campus Project) represents a rare opportunity for Riverside County to invest in infrastructure, job creation and quality of life enhancement, by creating a local economic stimulus program focused on healthcare industry. The project would eliminate severe blight on the former March Air Force Base (AFB), which currently has 41 vacant, dilapidated buildings on the site.

Anticipated project cost:	\$2,482,667,750
Number of jobs:	3,018

**Jacobs Development Company**

The Brockton Medical Building project will be a 65,000 square foot, three story, class "A" medical office facility located at the corner of Brockton and Tequesquite, directly behind Riverside Community Hospital. It will house medical offices, offices, clinic space, surgical center and ancillary outpatient services. Hospital Corporation of America (Riverside Community Hospital) and Radnet are already finalizing lease negotiations that will allow them to inhabit approximately 25% of the buildings leasable space. The project has received all necessary entitlements from the City of Riverside. A grading permit is ready to be pulled. Construction is

estimated to begin early 2010 and will last approximately 14 months. The estimated completion date is late 2011.

Anticipated project cost:	\$26 million
Number of jobs	184 jobs

### **Truax Development**

Creekside Corporate Center encompasses 240,000 square feet of corporate class "A" office space. It will be prominently located where Jackson will meet Ynez along I-15 providing freeway visibility and signage opportunities. It is located one third of a mile to future French Valley Parkway / Interstate 15 Interchange and a quarter of a mile to future Elm Street Overpass. The Center is strategically located within 1-hour drive time to Los Angeles, San Diego, and Orange Counties. In addition it has access to highly educated workforce currently forced to commute over 2 hours roundtrip per day.

Anticipated project cost:	\$70 million
Number of jobs:	1000

### **School of Medicine**

#### **University of California, Riverside- Riverside County**

The School of Medicine at the University of California, Riverside seeks \$20 million in federal stimulus funds to support construction of the health sciences building, which will serve as a platform for the medical school in its formative years. This infusion of funds will enable UCR to re-allocate an equal amount of campus construction funds to operational activities that are critical to the launch of the medical school, and will also serve as a stimulus to the regional economy. The University Of California Board Of Regents approved establishment of the medical school in July 2008. The school will train a diverse workforce of physicians to address the critical doctor shortage in Inland Southern California and it will create a major new economic engine for the region. The health sciences building in the short term will create direct and indirect economic stimulus related to construction activities. The medical school in the mid- and long-term will have a transformative economic impact on Inland Southern California. It will create hundreds of new jobs to support enrollment of 400 medical students, 160 medical residents and 160 graduate students by 2021. The medical school will also result in the influx of additional federal funds for health-related research, construction of approximately \$500 million in major new instructional and research facilities, and creation of new businesses in the biosciences and high-tech industries. Already UCR generates approximately \$1.2 billion per year in economic impact for the state; the medical school will significantly enhance this contribution.

### **Hemet-Ryan Air Fire Fighting Attack Base- Riverside County**

The County has contracted with the California Department of Forestry (CDF) for fire services in Riverside County since 1921 with Hemet-Ryan Airport serving as an aerial firefighting/attack base since 1967. The Hemet-Ryan Air Attack Base is one of the most active aerial firefighting bases in the Country with four permanently based fixed-wing aircraft and a CDF helicopter, providing initial air attack services for over 830,000 acres in Riverside and neighboring counties. The Hemet-Ryan Airport has accommodated numerous firefighting aircraft operations during large fire incidents, establishing itself as one of the State of California's and the Nation's most active Air Attack Bases.

In 2006, the County of Riverside Economic Development Agency entered into a Memorandum of Understanding (MOU) with CDF to cooperate and coordinate in the development of the new Air Attack Base at Hemet-Ryan Airport. The Redevelopment Agency for the County of Riverside has completed the preliminary design/budget package, which is required for State funding. The total project budget is estimated at \$25,000,000 with the State's contribution of \$22,500,000 and the county's contribution \$2,500,000. It is proposed to use redevelopment funds for the county's portion which will be used for architectural design, engineering, environmental studies, airport master plan update, inspection and construction costs. The county will bid the project on behalf of the State and jointly manage the construction of the project until completion.

### **Homeland/Romoland Master Flood Control Plan- Riverside County**

The Homeland/Romoland Master Flood Control Plan (H/R MDP) is a County of Riverside Flood Control and water Conservation Agency flood control plan that is intended to provide flood protection to an area that is approximately 13.7 square miles; portions of Menifee, Perris and unincorporated Romoland and Homeland in western Riverside County. To date the Public Private Partnership has completed all the environmental work to California State standards, fully designed all the required facilities, obtained the required permits and bid the projects in accordance with California standards for a public works projects. The Phase 1 facilities will protect several miles of State Hwy 74, and Heritage High School. The project will also protect a high efficiency gas fired power plant in Romoland and an existing Southern California Edison substation and maintenance facility in addition to parts of Interstate 215. There are several sponsors of this project. The lead sponsor is the City of Menifee and the co-sponsors are as follows: County of Riverside, City of Perris, Perris Union School District and Homeland/Romoland ADP, Inc. Total anticipated project costs are approximately \$70 million.

### **Salton Sea Authority Preferred Project: A Vision for the Future- Riverside County**

The Salton Sea Authority's project objective is to achieve the habitat restoration and air and water quality goals set out in State and Federal legislation, while simultaneously meeting the needs of the residents of the region, local property owners, and civic leaders in the Imperial, Coachella and Mexicali Valleys. These interests desire a large, sustainable recreational lake with reduced odor that serves as a catalyst for regional economic development. This lake would also provide critical habitat values as it has in the past. Historically, the Salton Sea fish population has been an important food source for resident birds and those migrating along the Pacific Flyway. A variation of the Authority's proposed project design was considered as an alternative in the separate Salton Sea restoration project feasibility studies that were conducted concurrently by the Resources Agency of the State of California (the Agency) and the U.S Bureau of Reclamation (Reclamation).

### **Renovation of the Law Library and County Administrative Center for the Public Defender and District Attorney**

The old Indio Law Library building will be refurbished to provide much needed law offices for the Public Defender to provide the highest quality of legal representation for any person to afford representation on criminal, juvenile and/or certain civil proceedings. The old Indio County Administrative Center (CAC) will be refurbished to provide much needed law offices for the District Attorney to prosecute the County's significant backlog of criminal cases. The project renovates 36,000 square feet of the Indio Law Library, a 4-story office building. It also renovates 87,000 square feet of the Indio CAC, a 4-story office. The project will be delivered under the design/bid/build method with an architect, a general contractor and an independent

commissioning authority. This project will provide a regional benefit by improving the court system and public safety in the Coachella Valley. Total project cost is anticipated to be approximately \$43,700,000.

### **Housing and Community Development**

Housing and community development are critical issues during a tremendous downturn in the housing market. This has had a significant impact on our communities and residents. Both counties are aggressively implementing programs to help with the situation. The activities described below and in Exhibit C are indicative of the region's efforts.

### **Riverside County Housing and Community Development Programs**

#### **Duroville**

Duroville is an unpermitted, unsafe, and substandard mobile home park housing complex of approximately 300 shelter structures on the Torres Martinez Indian Reservation. It is currently the subject of a Bureau of Indian Affairs federal legal action to close and abate substandard housing. Riverside County supports the closure of this dangerous and squalor housing conditions. The County requests a phased close-out via the court established receivership allowing for a safe relocation of tenants without massive homelessness.

In cooperation with Desert Empire Homes (a private affordable housing developer), Riverside County proposes to develop a replacement manufactured housing community to provide 390 quality, affordable and amenity rich homes named Mountain View Estates. Mountain View Estates is entitled and expected to start construction in spring of 2009 and be ready to accept new occupancy in the winter of 2010. The county is committed to the first phase of 180 units to largely meet the local affordable housing needs. Immediate and full build out can accommodate relocation of displaced households from Duroville. In order to facilitate this project, a three phased federal financial contribution to the county's proposal in match to the county's financial contribution. All portions of the federal contribution have been included in the American Recovery and Reinvestment Act.

The amount of funding requested is \$2,694,525 from Homelessness Prevention allocation to be managed by the Housing Authority to offer Section 8 type voucher housing assistance. Mountain View Estates Project Assistance in the amount of \$7,631,678 from the Water and Wastewater allocation in contribution to off and on site water and sewer improvements, connection and fees

Permanent Relocation \$8,000,000 from the USDA Section 502 Program allocation for the purchase and installation of new manufactured homes the county has committed comparable amounts and offers in kind contribution.

Additionally, the county requests funding for the following:

- \$7 million for the 80 Date Palm affordable, multi- family housing complex.
- \$3 million for the Vineyards 81 unit senior multi-family housing project
- \$3 million for the Tres Lagos 81 unit senior multi-family housing project

### **Broadband Capacity Expansion**

The Inland Empire still has regions where broadband, hard-wired internet service is still not readily available or there are insufficient options. The two counties propose a program to identify the underserved regions, particularly in distressed areas, and work together with the local telephone service providers or cable companies to facilitate development of backbone infrastructure and individual connections. Another component of the program would be providing incentives to commercial and industrial users to upgrade the capacity in individual buildings.

This program would facilitate job creation by assisting home-based businesses and high-tech, high-wage companies with the needed connectivity to locate here.

- Build high tech access for all residents of the region through free or low cost hard wired and wireless internet access in partnership with the private and non-profit sectors.
- Increase the technology literacy of the region's residents through digital training and easy access to digital equipment to promote inclusion by a broader segment of the community. This will give more residents job opportunities. Without this kind of training and access to the tools of the high tech trades, they would not have the opportunity to develop these skills and compete for these jobs.

### **Foreign Direct Investment**

The impact of foreign direct investment (FDI) on our economy is considerable. For instance, with 66,000 employees in the United States, Siemens (a German company) and its subsidiaries employ more people in the United States than Microsoft and Nike combined. In a tight credit economy, the infusion of cash from abroad can help ailing U.S. businesses as well as fund new ventures that create jobs and stimulate the economy. The State of California should consider coordinating marketing campaigns and foreign direct investment missions abroad for the benefit of local regions. Coupled with educational programs, links to resources and the support of the international trade community, the Inland Empire believes this will assist small and medium-sized companies can weather economic slowdowns.

### **Inland Empire Business Loan Program**

Loan guarantee programs are used to entice traditional lenders to lend money to start up companies, new technology businesses and existing corporations who may not otherwise qualify for a loan. Riverside and San Bernardino County will work together to develop a loan guarantee program that will be administrated and underwritten by local financial intermediaries according to established lending guidelines. The financial intermediaries would also oversee the CDBG/HUD compliance and transparency requirements. The program would provide up to 75% or a maximum of \$50,000 (whichever is less) per loans to qualified businesses. Neither County shall obligated to provide a loan guaranty unless a guarantee has also been approved by the State of California's Loan Guarantee Program thereby providing all entities the assurance that two separate and independent loan committees have approved the project. The funds will be leveraged by establishing a loan guarantee pool. This fund would be used in case of default as the loan guarantee.

In order to qualify for the loan, the business will also have to participate in a specific amount of hours of business counseling and technical assistance based on to the requested loan amount and their business experience while also creating/retaining one new job per \$35,000 in funding. The amount of new or retained jobs is based at 10% overhead ratio. More than 1,285 jobs would actually be created or retained as initial loans are paid back and the funds re-issued.

### **Regional Innovation Center, UCR Palm Desert**

The UCR Palm Desert campus has developed a portfolio of entrepreneur education and support programs that fuels entrepreneurship and the growth of small business. Two years ago, UCR spurred the establishment of the Coachella Valley Angel Network (CVAN), an angel network that funds early stage entrepreneurial efforts. UCR Palm Desert is now facilitating a potential collaboration between a leading California clean tech venture fund, CVAN, and cities in the Coachella Valley to grow the "green" clean tech industry segment, which would be greatly

supported with participation from the County of Riverside. This “green venture fund” will focus on developing the clean tech / renewable energy sector in the Coachella Valley. The establishment of an Innovation Zone in the Coachella Valley around the only university campus in the state to feature both a University of California and a California State University in the Coachella Valley would further stimulate growth of this segment. Also, UCR Palm Desert will be an incubator node in the proposed “Alliance for Technology Commercialization” (ACT) being formed out of CSU San Bernardino. *Estimate for Riverside County participation in the Clean Tech Venture Fund: \$1M*

### **Life Sciences Incubator**

UC Riverside has allocated space and a plan to build out a Biotech incubator with wet lab in the city of Riverside near the UCR campus. This has been a collaborative effort between the City, County and UCR that is estimated to cost \$2M to establish and run for three years before it becomes self-sustaining. This alignment of research, technology transfer, and entrepreneurship will be furthered by the UCR Medical School. Collaboration with CSU San Bernardino’s “Alliance for Technology Commercialization” (ACT) will widen the impact of the incubator. *Estimate for UCR Life Sciences Incubator: \$2M*

### **University of California, Riverside CE-CERT Green Tech Research**

As one of its key mission goals, CE-CERT works closely with industry to help develop and evaluate new environmental technology. Many of these collaborative efforts with industry are small in scale due to funding limitations. With substantial funding, CE-CERT would like to establish better infrastructure to stimulate green technology innovation and technology transfer. Below is a short list of projects that have been in the planning process that would be put in place through the Regional Economic Recovery plan:

#### **Wind Energy Research Prototype**

Working together with a wind energy company, CE-CERT would like to help develop new innovative vertical wind turbine technology that is ideally suited for point-of-use applications. A prototype system would be designed for harnessing turbulent winds rather than long steady-state winds, and would probably be structure that extended 50 to 100 feet off the ground, on a tower. Working with the wind energy company partner, we would install the wind turbine prototype at UCR Palm Desert and evaluate control and efficiency, including students in the research program. *Approximate cost for prototype: \$500,000.*

#### **Solar Thermal Research Prototype**

Working together with a local solar thermal energy company, CE-CERT would like to help develop new innovative solar thermal energy designs that are much better suited for smaller applications compared to the large solar thermal systems that exist today. These “localized” systems would be on the order of generating 500 kilowatts. A pilot system would be designed, developed, and would then serve as a research test bed for solar thermal technology. *Approximate cost for prototype: \$500,000.*

#### **Steam Hydro-gasification Research Prototype**

Working together with City of Riverside and a California-based venture company, CE-CERT would like to develop a pilot plant for creating synthetic diesel fuel from the city’s municipal waste stream. This plant is based on a new innovative thermo-chemical process which has been developed by the CE-CERT. The pilot system will produce about 100 liter of synthetic diesel fuel daily from the co-mingled waste from waste water treatment facility and woody waste. This system will also be served as a test bed for the other potential feedstock

development as well as an engineering stepping stone for the commercial scale process.  
*Approximate cost for prototype: \$2,000,000.*

**High Tech Tenant Improvement Program**

The desire to stimulate the attraction and expansion of innovative technology firms in the region to develop higher-wage occupations is a key priority and need of the region. The establishment of the University Research Park (11 finished lots, fully improved and municipal utilities to serve high tech company needs on 39 acres with 17 acre phase under planning for a total of 56 acres), located in the 865 acre Riverside Regional Technology Park, 2 miles from The University of California, Riverside (UCR), home of the newest medical school in the UC system, and 8 miles from Loma Linda University, is a key start.

The County of Riverside invested \$3 million in land and development costs; the City of Riverside invested \$2 million in extending city infrastructure (roadways, utilities and fiber-optic ring). UCR holds interest in one lot for the development and operation of a Technology Transfer Center. As an incentive to companies that are looking to expand or relocate from other regions, this program would provide funding to offset the high cost to companies for specialized tenant improvements like wet labs, clean rooms, and observation rooms. By providing these kinds of incentives it will accelerate the occupancy of the tech park over the next 24 months with a potential at full occupancy to create 900 jobs with a yearly payroll of over \$37,000,000 and a capital investment in buildings and infrastructure of over \$63,000,000. *Approximate cost to complete this program within 12-24 months is \$3,000,000*

**Green Programs**

The Green Valley Initiative (GVI) is a regional business and economic development initiative to promote investment in both counties and to establish the region as a leader in green and clean technologies. Its mission: to create jobs, greater opportunities and higher quality of life for the region. GVI has been formally endorsed by both counties and more than 30 cities and other agencies, with many more scheduled soon to adopt resolutions of support.

Some possible examples include:

- Solar energy projects on the rooftops of warehouses, parking structures, and elsewhere.
- Transportation projects will include clean and renewable fuels, electric, biodiesel, etc. A particular focus will be put on the logistics industry – warehousing, trucking, rail and the like.
- Resource efficiency, promoting recycling and the generation of fuel through pyrolysis.
- Green Business development and workforce training through a nanotechnology center and workforce incubators.

**V.B. Additional Infrastructure Projects**

<i>Submitted by:</i>	<i>Project Description</i>	<i>Project Cost</i>
RCTC	I-215/ Clinton Keith Interchange	
RCTC	I-10/ Palm Dr. Interchange	
RCTC	SR 60/ Valley Way Interchange	
RCTC	SR 91/Van Buren Interchange	



RCTC/ Agua Caliente	I-10/ Bob Hope Interchange Project proposes to extend Bob Hope Drive to connect directly to I-10 and Varner Road to the North.	\$ 40,000,000
Lake Elsinore	Dexter Avenue: Repair	\$ 700,000
Cathedral City	<b>Pavement Rehabilitation Perez Road:</b> Reconstruct Perez Road from Date Palm Drive to Kyle Road to enhance traffic circulation and increase storm water drainage. This is an Agua Caliente Band of Cahuilla Indians Indian Reservation Road.	\$ 997,531
San Jacinto	Ramona Expressway Pavement Rehabilitation	\$ 1,700,000
Cathedral City	<b>Ramon Road East of Date Palm Drive:</b> Reconstruct Ramon Road east of Date Palm Drive to east Cathedral City limits to provide for capacity enhancements, congestion relief and improved emergency response times. This is a Federal-aid route, Agua Caliente Band of Cahuilla Indians Indian Reservation Road, and a regional arterial.	\$ 2,611,000
Indio	Varner Road: Phase 2 will install intersection improvement at Jefferson Street	\$ 3,200,000
Indio	Avenue 42 Pavement Rehabilitation. In continuing to modernize Indio's street the pavement rehabilitation of Ave 46 between Madison Street and Monroe will continue to improve traffic circulation	\$ 1,200,000
Indio	Miles Ave: this project will widen Miles from 2 to 4 lanes between Madison and Clinton Street. It will add traffic signals at its supporting intersections.	\$ 225,000
Murrieta	Madison/ Guava/ Monroe Street Improvements	\$ 5,900,000
Blythe	Curb Ramp Rehab	\$ 985,000
RDA	This project is to improve La Rue street and Mustang with new pavement, curb and gutters, save the palm trees and make the crossing at the rail road smoother.	\$ 1,500,000
Indio	Fred Waring Drive/ Burr Street Traffic Signal	\$ 300,000
March JPA	Van Buren widening (from 4 lanes to 6 lanes) from near Village West Drive to I-215/ Van Buren interchange	\$ 5,000,000
Indio	CIP Pavement Rehabilitation. In continuing to modernize Indio's Streets the pavement rehabilitation of Avenue 46 between Madison Street and Monroe will continue to improve traffic circulation.	\$ 42,000,000
Indio	Monroe Street at I-10 Signals: this project will include the installation of traffic signals at both East Bound and West Bound off ramps. Also it will resurface Monroe Street and he supporting ramps	\$ 9,000,000
Palm Desert	Intersection and drainage improvements of Cook Street and Country Club Drive	\$ 3,000,000
Palm Desert	Portola Avenue and Frank Sinatra Intersection and Drainage improvements	\$ 8,000,000
Perris	Ramona Exit/ I-215 Interchange	\$ 15,000,000
Murrieta	Jackson Avenue Bridge Crossing	\$ 4,900,000
Murrieta	Jackson Avenue Street Improvements	\$ 4,800,000
Blythe	E. Hobson Way Rehab. Phase II	\$ 3,506,000
Blythe	Riviera Drive Pavement Rehab	\$ 725,000

RDA	This project includes 1.3 miles of street improvements on Mission Boulevard from La Rue Street to Valley Way. The project includes traffic signal modifications; infill curb, gutter and sidewalk; storm drain and drainage upgrades; landscaped medians and street lighting.	\$	6,000,000
Indio	Monroe Street: Phase 2. In continuing the widening improvements to city's busiest street, which also connects it to I-10 and two neighboring cities, this project will relocate utilities, widen the intersection at Monroe and Ave 52, install a permanent traffic signal on Ave 50 and improve the landscape parkway.	\$	2,500,000
Indio	Madison Street: Phase 2. Will widen Madison to 4 lanes in places between Ave 48 and Ave 49	\$	4,100,000
Indio	Avenue 42 Widening (Clinton Street to Gore Street)- In order to increase traffic capacity this project will widen Avenue 42 to ultimate cross section between Clinton and Golf Center. It will add traffic signals, storm drain, and sidewalks/medians.	\$	5,300,000
Indio	Highway 111 Improvements (Jefferson Street to I-10). In taking over the improvements to the Coachella Valley's interior highway from the California Department of Transportation, the three lanes from Jefferson Street to Madison Street. Landscaping and pavement signal will be installed on Highway 111 and Shields Road.	\$	11,700,000
Indio	Golf Center Parkway: This project will include the widening and rehabilitation of Golf Center Parkway between Indio Springs Parkway and Union Pacific Rail Road. It will include the install signal.	\$	3,000,000
Indio	Jefferson Street/ Ave 40 Traffic Signal	\$	300,000
Indio	Jackson Street / Market Street/ Dillion Ave Traffic Signal	\$	300,000
Indio	Jackson Street/ Ave 50	\$	350,000
Indio	Avenue 46/ Aladdin Street Traffic Signal	\$	300,000
Indio	Monroe Street/Avenue 49 Traffic Signal	\$	350,000
Indio	Golf Center Parkway/ Ave 45 Traffic Signal	\$	400,000
Indio	Golf Center Parkway/ Ave 44 Traffic Signal	\$	350,000
Indio	Dr. Carreon Blvd / Cheyenne Road Traffic Signal	\$	350,000
Indio	Golf Center Parkway /Ave 43 Traffic Signal	\$	350,000
Indio	Dr. Carreon Blvd / Arabia Street Traffic Signal	\$	400,000
Indio	Dr. Carreon Blvd / Calhoun Street Traffic Signal	\$	400,000
Indio	Monroe Street/ Ave 52 Traffic Signal	\$	400,000
Indio	Interconnection of 7 Traffic signals from Jefferson Street to Calhoun Street on Ave 48		
Indio	Avenue 48/ Arabia Street Traffic Signal		
Indio	Avenue 48/ Shields Road		
Indio	Miles Ave/ Madison Street Traffic Signal		
Indio	Jackson Street/ Date Ave Traffic Signal	\$	250,000
Coachella	Project consists of installation of approximately 4500 linear feet of concrete sidewalk improvements (5' wide, 4" thick concrete) in areas of the City of Coachella were sidewalks do not currently exist.	\$	180,860

Lake Elsinore	City wide repair Projects: repair numerous roads throughout the city	\$	900,000
RDA	Street trees, sidewalks, curbs and driveways along Hwy 74 on north side from Trumble to approx. Palomar, the landscaping of the I-215/Hwy 74 Interchange and a green screen with vines along the south side of Hwy 74 from Trumble to Antelope Road. Also includes signalization of Sherman and Antelope Roads at Hwy 74.	\$	3,000,000
Desert RDA	Thermal Street Improvement Project	\$	22,000,000
Cathedral City	<b>CMAQ Signal Synchronization East Palm Canyon Drive:</b> Synchronize traffic lights along East Palm Canyon Drive to provide interconnectivity among adjacent jurisdictions, mitigate exhaust emissions and allow for arterial congestion relief. This is a Federal-aid route, Agua Caliente Band of Cahuilla Indians Indian Reservation Road, and regional arterial.	\$	253,000
Cathedral City	<b>Cathedral Canyon / Terrace Road:</b> Construct ADA sidewalk improvements in the public right-of-way to increase pedestrian circulation and safety, as well as promote non-motorized transportation use.	\$	597,000
Desert RDA	Mecca Street Improvement Project	\$	21,000,000
Canyon Lake	Railroad Canyon Road Widening	\$	550,000
Lake Elsinore	Larson Street: Repair Pavement	\$	132,000
Cathedral City	<b>Ramon Road West:</b> Bridge widening and streetscape beautification/rehabilitation project aimed at providing safe pedestrian and vehicular circulation as well as reengineering drainage system. The Ramon Road bridge is undersized and structurally deficient (< 69%) as deemed by Caltrans and must be rehabilitated to meet State standards. This is a Federal-aid route, Agua Caliente Band of Cahuilla Indians Indian Reservation Road, and a regional arterial.	\$	5,000,000
Palm Desert	Rehabilitate Pavement from Fred Waring Drive to Frank Sinatra Dr.	\$	3,000,000
Palm Desert	Rehabilitate Pavement from Hwy 111 to Cook Street	\$	3,000,000
Palm Desert	Rehabilitate pavement from Hwy 111 to County Club Drive	\$	2,500,000
Palm Desert	Palm Desert Civic Center Rehabilitation of public Buildings and grounds	\$	6,000,000
Palm Desert	Hwy. 74 Median Installation of raised medians from El Paseo to southern City limits	\$	7,000,000
Palm Desert	Pavement Rehabilitation 8 miles of regional roads	\$	8,000,000
Palm Desert	Sidewalk modification to meet ADA requirements on regional roads in Palm Desert	\$	6,000,000
Palm Desert	Street widening of CSUSB-Palm Desert to improve traffic flow	\$	1,600,000
Lake Elsinore	Sidewalk Installation throughout the city	\$	250,000

Cathedral City	<b>Date Palm Widening:</b> Widen Date Palm Drive between Interstate 10 and Varner Road from two lanes to six lanes to provide capacity enhancing roadway improvements for future interchange upgrades, congestion relief and improved emergency response times. This is a Federal-aid route, Agua Caliente Band of Cahuilla Indians Indian Reservation Road, and a regional arterial.	\$	19,000,000
Cathedral City	<b>Widen East Palm Canyon Drive west of Cree Road:</b> Widen undersized regional arterial to transition from four to six lanes to provide congestion relief, capacity enhancements, public safety, and improved emergency response times. This is a Federal-aid route, designated Agua Caliente Band of Cahuilla Indians Indian Reservation Road, and regional arterial.	\$	3,000,000
Cathedral City	<b>Edom Hill Truck Climbing Lane:</b> Construct a truck climbing lane for oversized vehicles to use to access the Riverside County Waste Transfer Station. This is the sole arterial to access the station and is used valley wide by many entities.	\$	1,000,000
Cathedral City	<b>Varner Road Traffic Signals - 3 Intersections:</b> Install Caltrans standard traffic calming signals along three locations of Varner Road to promote safety and congestion relief. This is an Agua Caliente Band of Cahuilla Indians Indian Reservation Road and regional arterial.	\$	750,000
Coachella	This project will design and construct street improvements on Avenue 48 from Van Buren St. to Grapefruit Blvd. The proposed project will include widening the street to five lanes to relieve congestion, construction of curb, gutter, sidewalk and bike lane stripping. The length of the project is approximately one half mile and includes median landscaping.	\$	4,420,000
Coachella	Avenue 54 from Harrison St. to Van Buren St. will be rehabilitated and widened. The proposed improvements will include widening the street from two lanes to three lanes and the installation of curb, gutter, sidewalk, and bikeway stripping.	\$	5,410,000
Coachella	This project will design and construct street improvements for Mitchell Street from Grapefruit Blvd. to Avenue 48. The length of the project is approximately .45 miles. The project would provide greater connectivity for pedestrian, bicycle, and vehicle traffic. The proposed project will include curb, gutter, bike stripping, and sidewalks.	\$	1,500,000
Coachella	This project will design and construct street improvements for Fredrick St. from Avenue 49 to Mitchell St. The length of the project is approximately .2 miles. The street is part of the City's circulation diagram but has not been constructed. The project would provide greater connectivity for pedestrian, bicycle, and vehicle traffic. The proposed project will include curb, gutter, bike stripping, and sidewalks.	\$	1,500,000
Desert RDA	Mesa Verde Emergency Access Road Project	\$	1,000,000
Lake Elsinore	Citywide overlay project	\$	10,000,000
Indian Wells	Highway 111 Widening	\$	57,665,000
Lake Elsinore	Gunner Street/ Riverside Drive: Construct a traffic signal	\$	250,000

Murrieta	Antelope Road Street Improvements	\$	19,500,000
RDA	The project includes .59 miles of street improvements on Mission Boulevard in the unincorporated community of Glen Avon. The project includes infill curb, gutter and sidewalk improvements; undergrounding of electrical poles; landscaped medians; street lighting and drainage upgrades.	\$	4,000,000
RDA	This project includes 2 miles of street improvements on Mission Boulevard from Valley Way to Pedley Road. The project includes infill curb, gutter and sidewalk improvements; landscaped medians; street lighting and drainage upgrades.	\$	7,000,000
Lake Elsinore	Diamond Drive: Repair heavily traveled road near the I-15 Interchange with Railroad Canyon	\$	800,000
Lake Elsinore	Lakeshore Drive: Repair and rehabilitation	\$	1,100,000
Perris	Ramona to Downtown Bike Path	\$	1,500,000
San Jacinto	Ramona Expressway Widening, Sanderson to Main	\$	14,000,000
March JPA	I-215/ Van Buren Interchange Improvements: replaces the existing diamond interchange with a modified diamond interchange.	\$	95,000,000
Palm Desert	Construction of approximately seven miles of Class 1 bike lanes	\$	4,000,000
Palm Desert	Acquisition of right of way for the construction of a new interchange at I-10 and Portola Avenue.	\$	20,000,000
Palm Desert	Modification of existing interchange at I-10 and Monterey Avenue.	\$	6,000,000
Palm Desert	Intersection improvements and drainage improvements Fred Waring Dr. & Monterey Ave	\$	5,000,000
Cathedral City	<b>Widen East Palm Canyon Drive from Sun Gate to City Limit:</b> Widen undersized regional arterial to transition from four to six lanes to provide congestion relief, capacity enhancements, public safety, and improved emergency response times. This is a Federal-aid route, designated Agua Caliente Band of Cahuilla Indians Indian Reservation Road, and regional arterial.	\$	2,300,000
Coachella	This project will design and construct street of improvements for Fredrick St. from Avenue 52 to Avenue 51. The length of the project is approximately one half mile (.5). The street is part of the City's circulation diagram but has not been constructed and is adjacent to an existing regional park, which would provide greater connectivity for pedestrian, bicycle, and vehicle traffic around the park. The proposed project will include curb, gutter, bike stripping, and sidewalks.	\$	1,500,000
Agua Caliente	Belardo Bridge Project proposes improvement of the 2 lane bridge to carry Belardo Road over Tahquitz Creek and construction of new roadways to connect noncontiguous sections of Belardo Road and to provide additional access to the Tribal Interpretive Center parking.	\$	2,500,000
Agua Caliente	Ramon Road Bridge over Whitewater	\$	10,000,000
Agua Caliente	Bob Hope Widening	\$	750,000

La Quinta	Purposed Dune Palms Road Street Improvements will construct a second travel lane, curb and gutter, sidewalk and garden walls on the east side of the street. Traffic congestion will be reduced and public safety increased.	\$ 1,800,000
La Quinta	Purposed "A Street Alignment/ Traffic Signal improvements will construct a new roadway approx. 1,600ft long. The improvements will also include pavement, curb, gutter sidewalk, median curb, and a new traffic signal that will be the access for a new affordable workforce housing project. The traffic signal will also provide safe access to the existing Desert Sands Unified School District headquarters and its bus yard.	\$ 1,400,000
La Quinta	The proposed improvements will relocate, and possibly underground, the Coachella Canal, which has subsided approximately two feet. This relocation project will eliminate an obstruction to water flow thereby ensuring that adequate water supplies are available for ground water recharge, agricultural irrigation, and urban uses.	\$ 6,000,000
La Quinta	The purpose of the proposed improvement is to replace the existing Low Water Crossing spanning the Whitewater River at Dune Palms Road with an "All Weather Crossing." The proposed improvements will provide Coachella Valley motorists and pedestrians a safe path of travel across the Whitewater River regardless of adverse weather. The project will also provide reliable access for emergency vehicles.	\$ 12,408,000
Palm Springs	Highway infrastructure for Gene Autry Gateway	\$ 1,800,000
Palm Springs	Gene Autry and I-10 Interchange	\$ 8,000,000
Desert Hot Springs	These improvements include the removal of the existing asphalt pavement and the installation of new base material and new asphalt concrete pavement. Installation of asphalt berms, curbs & gutters and valley gutters are required in some areas to protect the pavement from storm water runoff.	\$ 14,260,892
Desert Hot Springs	Street Improvements City wide: These improvements will include the widening of the existing streets to include curb & gutter, and sidewalk. New driveway approaches and minor storm drain improvements may be required to convey local storm water through the project area	\$ 14,260,892
Desert Hot Springs	These improvements include the removal of the existing asphalt pavement and the installation of new base material and new asphalt concrete pavement. Installation of asphalt berms, curbs & gutters and valley gutters are required in some areas to protect the pavement from storm water runoff.	\$ 27,100,000
Desert Hot Springs	These improvements will include the widening of the existing streets to include curb & gutter, and sidewalk. New driveway approaches and minor storm drain improvements may be required to convey local storm water through the project area	\$ 1,669,075
Desert Hot Springs	These improvements will include the widening of the existing streets to include curb & gutter, and sidewalk. New driveway approaches and minor storm drain improvements may be required to convey local storm water through the project area	\$ 1,210,500

Desert Hot Springs	These Improvements include the Installation of Sidewalks, Bike Lanes, traffic calming devices, warning lights(at pedestrian crossings) and street improvements necessary to comply to the 2008 Safe Routes to School Report Prepared for The City of Desert Hot Springs	\$ 8,500,000
Desert Hot Springs	Improvements will include the Installation of new Traffic Signal and associated street Improvements at the Intersection of West Drive and Two Bunch Palms	\$ 600,000
Desert Hot Springs	Install 8 traffic signals in key low income areas of the City. Project will improve traffic safety and circulation throughout the low income areas of the community.	\$ 2,289,701
Desert Hot Springs	This 1 mile segment of Indian Avenue from Pierson Blvd. to Mission Lakes Blvd. will include Street widening, the installation of curb, gutter and sidewalk, median island and landscaped parkway. Bridge over the Mission Creek to Include four travel Lanes, median, bike lane and sidewalk.	\$ 20,000,000
Indio	Jackson Street road improvements. In modernizing the street and encouraging connectivity to the adjacent school and park, this project will install bike land and two way left turn land on Jackson Street from Hwy 111 to Dr. Carreon Blvd.	
Indio Rancho Mirage	Miles Ave/ Swingle Drive Traffic Signal Intersection at Highway 111 and Frank Sinatra Drive: Purposed improvements are additions of dual left turn lane heading south bound and west bound. Will also require signal modification, street widening and median island and pork chop island modification	\$ 1,500,000
Rancho Mirage	Widening and removal/replacement of asphalt concrete along south bound Monterey Avenue, from Dinah Shore to Gerald Ford Drive	\$ 1,500,000
Rancho Mirage	Bob Hope Drive Street Widening and pole relocation from Dinah Shore Drive to Casino	\$ 2,250,000
Desert RDA	Rosa Avenue Sewer Project	\$400,000
Desert RDA	Mecca 33" Irrigation Pipeline Relocation Project	\$800,000
Desert RDA	La Canada Sidewalk Project	\$350,000
Indio	Miles Road Bridge Pipeline: installing approx 1500 ft of new pipeline on Miles Ave from Jefferson to Madison Street	\$516,500
Indio	Well 1 D Improvements	\$900,000
Indio	Well 1 E Improvements for plant 1	\$900,000
Indio	Well 2 E Improvements on Hwy 111	\$1,920,000
Coachella	This project consists of installing the irrigation system, landscaping, monument signs, lighting, sidewalks, gazebo, and other amenities for a <b>new</b> 1 acre City Plaza/Park.	\$400,000
Coachella	This project consists of installing additional landscaping, a walking trail, sidewalks, and other amenities to an <b>existing</b> 1 acre City Park.	\$200,000
Coachella	This project consists of installing the irrigation system, landscaping, lighting, and benches for a <b>new</b> 2 acre City Passive Park.	\$375,000
Perris	Downtown Waterline Upgrades Project	\$1,800,000

RDA	This project will include phases 1 and 2 of the Highgrove sewer system and will include 13,000 lineal feet of storm drain line running from approximately Villa and East La Cadena to Center then east on Center to approximately 700 feet east of Mount Vernon.	\$13,000,000
Indio	Showcase East Pipeline: install approx 880 ft of new pipeline	\$150,000
Indio	Well 13a to increase water capacity to 3,000 gpm for Granite Hill Reservoir	\$1,600,000
Perris	Enchanted Heights Sewer Project	\$14,000,000
San Jacinto	Downtown Waterline Upgrades Project	\$1,500,000
Palm Desert	Highway 111 Sidewalk and intersection improvements	\$1,500,000
Murrieta	Storm Drain D/D-1	\$6,160,000
Desert Hot Springs	This Storm Drain includes the installation of approximately 2.5 miles of Reinforced Concrete Pipe under the travel way and the associated catch basins and outlet basin.	\$10,320,000
Indio	Avenue 48 Dillion Road Storm Drain Installation	\$1,000,000
Indio	Avenue 44 Storm Drain Installation	\$1,500,000
Indio	City Wide Storm Drain Installation	\$200,000,000
Indio	Hydrant Replacement Programs: This project will replace water hydrants that are aging or in disrepair	\$4,350,000
Indio	Polyethylene Water Service Replacement Program: This project will replace aging residential water service laterals that were install using polyethylene materials 30 years or older.	\$500,000
Indio	Royal Dornoch Drive Pipeline: this project will install approx. 410 linear feet of new 12 inch diameter pipeline in the easement.	\$98,000
Indio	Water Plant 3: will upgrade Plant 3 for new 2.5 million 3-2 reservoir which will increase storage capacity and address water supply issues for the area.	\$3,120,000
Indio	Swingle Drive Pipeline- project will install 310 LF of new pipeline in Swingle Drive to provide looped supply to Avenida Atwater and Avenida Davina	\$78,000
Indio	Terra Lago Pipeline- Installation of approx 3,400 ft of pipeline in the northern portion of the City	\$1,400,000
Indio	Lost Horse Reservoir: Installation of a 5 million gallon reservoir	\$5,200,000
RDA	Street Improvement Project - The project includes new sidewalks with ADA access, curb, gutter, and drainage, lighting and street improvements.	\$3,550,000
RDA	This street beautification project. In addition, we are partnering with RCFC to underground the existing above ground channel	\$1,200,000
Coachella	This project will consist of installing the irrigation system, lighting, and Phase 1 landscaping for a proposed <b>new</b> 20 acre City Park. The amount requested will enable the park to be open to the public, but will not cover the cost for full park development of an estimated \$10 million.	\$5,000,000
Blythe	Chanslor Way C-Chanel Bridge	\$920,000



Cathedral City	<b>Eagle Canyon Dam - Whitewater River Line 43:</b> Regional flood control and groundwater protection project aimed at channelizing a Whitewater River tributary to protect businesses and homeowners from dangerous downstream flood waters and alleviate need for costly flood insurance.	\$9,000,000
Palm Desert	Construction of 1.5 miles of underground drainage and retention basin	\$5,000,000
Palm Desert	Revitalization of downtown El Paseo shopping district to include drainage, street improvements, landscape, and lighting.	\$5,000,000
Palm Desert	Improvement of 5.5 miles of underground drainage and retention basin along County Club Dr., El Dorado, Frank Sinatra Drive and Tamarisk Row.	\$24,000,000
Lake Elsinore	Corydon Street and Mission Trail: Improve surface drainage at this intersection	\$350,000
Coachella	This project will design and construct a new 5.0 MG water storage reservoir. This is urgently needed to provide additional fire storage and to alleviate low water pressure in the City's northwest quadrant.	\$7,500,000
RDA	This project includes 12,800 lineal feet of sidewalks on 9 different streets in the community of Rubidoux. 193 homes will be immediately served by this project. Streetlights, storm drain and drainage enhancements, curb, gutter, and sidewalk.	\$1,000,000
Cathedral City	<b>South City Improvement District:</b> Regional groundwater protection project aimed at eliminating densely populated residential septic tanks to reduce nitrates and TDS in nearby potable drinking water wells as well as reengineering drainage systems.	\$15,000,000
RDA	This project includes 11,600 lineal feet of sidewalks on 9 different streets in the community of Rubidoux. 290 homes will be immediately served by this project. Streetlights, storm drain and drainage enhancements, curb, gutter, and sidewalk. Streetlights, drainage enhancements, curb, gutter, and sidewalk.	\$1,800,000
San Jacinto	San Jacinto River Levee, Stage 4	\$20,000,000
Perris	Bradley Channel Enhancement Project	\$2,000,000
Perris	McCanna Ranch cross town pipeline	\$5,000,000
San Jacinto	Lake Park Elevated Tank Project	\$3,500,000
Palm Desert	Street widening/ Public Parking/ Utility Underground	\$5,793,000
Palm Desert	Underground major arterials and neighborhood	\$16,000,000
Desert RDA	Thermal Sewer and Water System Improvement Project	\$11,000,000
Cathedral City	<b>Cathedral Canyon Bridge at the Whitewater River:</b> Construct low-flow water crossing to prevent flood damage, ensure public safety, and provide safe pedestrian access routes over the Whitewater River. This is an Agua Caliente Band of Cahuilla Indians Indian Reservation Road.	\$18,000,000

Coachella	This project will consist of undergrounding existing overhead power lines and other utilities along approximately one half (0.5) mile of 6 <sup>th</sup> Street in Coachella's downtown area.	\$1,080,000
Desert RDA	Mesa Verde Blythe Airport Water System Improvement Project	\$3,500,000
Agua Caliente	The Eagle Canyon Dam project consists of three inter-related facilities: Eagle Canyon, Line 41 Storm Drain and Line 43 Storm Drain. The dam collects water flowing from the Canyon, Line 41 & 43 disperse/ direct it away from development and into regional flood control facilities.	\$500,000
Agua Caliente	Illegal Dumping Cleanups	100,000 annually
Agua Caliente	Weed Abatement in ICHP and TC	100,000 annually
La Quinta	Purposed improvements to the Silver Rock Resort Infrastructure to include the installation and construction of all wet utilities and roadways	\$8,600,000
Rancho Mirage	Construct bridges over the Whitewater Wash at Frank Sinatra Drive and also over the Whitewater Wash at Country Club Drive	\$5,000,000
Palm Springs	Plant Water Pump Station	\$570,000
Palm Springs	Indian Canyon Dr. sewer line capacity increase	\$2,400,000
Palm	Palm Canyon Dr. Sewer line capacity increase	\$1,800,000
Palm Springs	Digester #1 Rehab	\$2,000,000
Palm Springs	Digester gas treatment project	\$2,100,000
Romoland/ Homeland	Master Drainage Plan	\$70,000,000
Calimesa	Reservoir R-12.4 (4MGD)	\$5,500,000
Calimesa	Reservoir R-11.4 (3 MGD)	\$4,125,000
Calimesa	Portable water pipeline (17,000 LF)	\$3,400,000
Calimesa	Wastewater lift station and force mainlines	\$3,250,000
Calimesa	Wastewater collection system (12,500 LF)	\$1,875,000
Calimesa	Design, Management and Inspection	\$2,275,000
Desert Hot Springs	This Storm Drain includes the installation of approximately 2 miles of Reinforced Concrete Pipe under the travel way and the associated catch basins and outlet basin.	\$2,000,000
RDA	9,800 linear feet of sewer improvement along Carmen, Almond and Delores to Elm Street.	
Indio	Downtown Revitalization Infrastructure Project: The goal is to increase investment to an underutilized area, remove blight and uplift the Downtown to meet the needs of the region.	
Indio	Water Plant 3- Booster Station Improvements: will improve water storage capacity to improve water supply and peak flow rates.	

Facilities Management	Ben Clark Training Center: Classroom Tilt up Project The completion of this project will assist the BCTC to train and ultimately employ servicemen of varying rank and class. The training academies exist to ensure that the quality that is coming out of the BCTC meet the needs of the situations occurring in the communities.	\$20,000,000
Cathedral City	<b>Cathedral City Regional NSP Program:</b> First-time affordable housing home buyer program aimed at down payment assistance, rehabilitation, or procurement.	\$ 1,000,000
Palm Desert	Renovate of an existing 16 unit complex available to lower income households eliminating health and safety hazards	\$ 500,000
Palm Desert	Purchase restrictive covenants to make 52 units available for lower income families	\$ 1,500,000
CVAG	Goals of the Coachella Valley Housing Trust include: increase the workforce housing, assist first time homebuyers, help those in danger of foreclosure stay in their homes, advocates for increased workforce housing opportunities and march unsold/foreclosed inventory with buyers and Neighborhood Stabilization Program	\$ 5,000,000
Palm Desert	Acquire approximately 250 units in order to eliminate a dilapidated complex in need of redevelopment and convert to affordable housing while rejuvenating an older residential neighborhood.	\$ 32,000,000
Palm Desert	Assist Private Developer with the construction of 142 units of very low and low income housing in close proximity to schools, community facilities, transportation and jobs	\$ 28,000,000
Palm Desert	Assist homebuyers with the purchase of existing homes	\$ 5,000,000
Palm Desert	Development of a 72 unit senior apartment complex in established neighborhood	\$ 20,000,000
La Quinta	The proposed improvements will rehabilitate a 73-unit affordable apartment complex (interiors and exteriors) for seniors and special needs residents, and upgrade the site to current City standards. In addition, up to 100 new affordable units will be constructed. The apartment units are affordable to low and very-low income seniors. Site improvements will include ingress and egress, walkways, improved traffic circulation and storm water drainage improvements.	\$ 7,300,000
Norco	150 kW Solar Energy Generating System for City Hall	\$ 1,650,000
Palm Desert	Installation of solar panels on Public buildings	\$ 2,000,000
Cathedral City	<b>Date Palm Drive / Varner Road Chip Seal:</b> Rehabilitate regional arterial and ACBCI Indian Reservation Roads using recyclable a rubberized asphalt chip seal to provide for a safe access route to Riverside County Waste Transfer Station and to the City of Desert Hot Springs.	\$ 500,000

Palm Desert	This project seeks to achieve efficiency and peak demand energy savings of 30% in the City of Palm Desert by Dec 31, 2011. The City's project partners are Southern California Edison, Southern California Gas Company and The Energy Coalition. The projects goals are above any goals attempted in the State of California before.	\$	1,800,000
La Quinta	The proposed improvements include the installation of photo voltaic solar panels on the parking structures at the La Quinta City Hall.	\$	1,000,000
La Quinta	The proposed improvements include the installation of photo voltaic solar panels on the parking structures at the La Quinta Library and Senior Center.	\$	1,000,000
La Quinta	The City received an Energy Efficiency Feasibility and Green House Gas Emission Study from the Imperial Irrigation District (Study). The Study focused on municipal buildings facilities including, Public Library, Civic Center/ City Hall, Fire station #70, Senior Center and the Silver Rock Resort Clubhouse, which resulted in ten energy efficiency retrofit opportunities.	\$	420,000
Rancho Mirage	Undertake a broader range of weatherization activities for older housing stock in the community wherein lower income households many have exceeded the allowable limits of the City's Home Improvement Program	\$	4,000,000
Rancho Mirage	Installation of solar panels at 3 City Facilities with charging points for electric vehicles.	\$	1,500,000
CVAG	Energy Efficiency Incentive/Loan Program: partnership with local utilities, we are expanding a program to conduct energy audits in municipal facilities as well as residential and commercial buildings. Funding is needed to help residents and small businesses invest in energy efficiency improvements.	\$	5,000,000
CVAG	Energy Pool Pump Rebate Program: The project would target installation of 1,000 energy efficient units with a rebate of \$500/unit for a total of \$5 million.	\$	5,000,000
CVAG	Energy Efficiency and Water Conservation Incentive Program: project involves a partnership with local water districts including the Coachella Valley Water District and Desert Water Agency to promote involvement in existing water efficient smart irrigation controller rebate programs. The project would enhance an existing program to target installation of 2,000 "smart" irrigation controllers at \$200/unit each for a total cost of \$ 4 million.	\$	4,000,000
CVAG	Solar Hot Water Heater Program: project provides a funding pool for installation of solar hot water heaters on residential rooftops. In the Coachella Valley, solar hot water systems offer a cost effective way to heat water using solar energy, with a relatively short payback period. The project would provide a funding pool which could be tapped by ratepayers throughout the Coachella Valley.	\$	3,000,000

CVAG	Energy Efficiency and Renewable Energy Technologies on Government Buildings: program would provide a revolving fund for local governments to invest in energy efficiency in municipal facilities. Through the partnership with Southern California Edison, Southern California Gas Company and Imperial Irrigation District focuses on energy efficiency in municipal facilities	\$	5,000,000
CVAG	Coachella Valley Regional Green House Gas Inventory: The Coachella Valley Association of Governments is preparing to complete a pilot Coachella Valley Regional Greenhouse Gas Inventory, to assess the impact of our contribution to greenhouse gas emissions.	\$	250,000
CVAG	Weatherization of low income homes: significant energy savings could be achieved if residents could weatherize their homes and install energy efficiency retrofits. Low income residents in the Coachella Valley are particularly vulnerable during the hot summer months when the cost of paying their electric bills soars. Through the existing programs and the Desert Cities Energy Partnership, energy audits could be available to low-income residents. Funds would provide for energy efficiency retrofits and weatherization of homes following an audit.	\$	3,000,000
CVAG	Electric Vehicles Infrastructure Development: This project would focus on developing infrastructure in Coachella Valley cities to support the use of clean electric vehicles. It would provide funds for the installation of electric charging stations in downtown shopping districts and other valley locations. It would also provide funds for an electric shuttle to serve the Palm Springs International Airport.	\$	1,500,000
CVAG	Solar Energy Pilot for Local Hotels: This project establishes a loan program for Coachella Valley hotels to install roof-top solar energy.	\$	3,000,000
CVAG	Sustainable School Pilot Program: This project establishes program for Coachella Valley schools to install solar demo, build community garden, develop sustainable curriculum, an incubator inside the school to cultivate green ideas and a guide for how to replicate the model.	\$	1,000,000
Desert Hot Springs	Improvements will include installation of energy efficient climate control system throughout the facility, ADA compliant parking, pathways and restroom facilities	\$	2,000,000
WRCOG	Financing Initiative for Regional Solar and Energy Efficiency Improvements: Initiating a program to finance solar and other energy efficiency upgrades for existing business and residential properties.. Program will provide for a uniform approach to addressing California AB 811.	\$	10,000,000
Palm Desert	Assist small business with start up costs in conjunction with local banks assistance programs	\$	500,000

RDA	This is a soccer field / sports part project with lighted fields on astro-turf and includes 12 other fields that can be used in a number of configurations. Including large and small picnic areas with shelters, restroom and concession facilities, playground, tot lot, regular and RV stall parking This will be the state of the art facility and will bring much needed recreational facility to the area.	\$ 14,000,000
Cathedral City	<b>Sheraton Desert Cove Resort and Spa:</b> Construct a four-star resort and spa hotel to generate tax revenues for a financially challenged post Prop 13 city. This project has a regional economic benefit because it creates over 850 permanent valley wide jobs and is located along a Federal-aid route, designated Agua Caliente Band of Cahuilla Indians Indian Reservation Road, and a regional arterial.	\$ 125,000,000
CVAG	Small Business Energy Efficiency Program: project helps small business reduce energy costs up to 10% by establishing and training green teams to help businesses be more efficient. The program would provide funds for incentives to allow small businesses to install energy efficiency upgrades.	\$ 5,000,000
UCR	Regional Innovation Center: UCR Palm Desert is now facilitating a potential collaboration between a leading California clean tech venture fund. This green tech venture fund will focus on developing the clean tech renewable energy sector in the Coachella Valley.	\$ 1,000,000
RDA	This 35 acre sports park will feature 6 baseball fields, 1 restaurant, 1 snack bar, 2 soccer arenas, batting cages, and 2 tot lots on 35 acres. Four of the fields will be scaled-down replicas of famous major league stadiums including Angel Stadium, Dodger Stadium, Fenway Park, and old Yankee Stadium. The scaled down dimensions of the outfield match the major league stadiums and the walls are also designed to look like the actual major league stadium as you would see it looking out to the outfield. Two of the fields will be standard fields with symmetrical outfield dimensions and a chain link outfield fence. The project is a public/private partnership between the County of Riverside, the Redevelopment Agency and Big League Dreams Perris Valley, LLC. A Maintenance and Operations Agreement has been entered into between the two parties in which the County will own the facility and Big League Dreams Perris Valley, LLC will operate and maintain the facility over a 40 year period.	\$ 30,000,000
RDA	5.24 acre park with a lit ball diamond, basketball court, concession stand/restroom building, walking trail, open turf area, and picnic areas. The County of Riverside will own the facility and will enter into a Maintenance and Operations Agreement with Valley-Wide Recreation and Park District for maintenance of the park.	\$ 2,300,000
RDA	12-acre site, 15,000 sq. ft. community center, 10,000 sq.ft. Child care, park with two ball fields, tot lot, and picnic shelter.	\$ 17,000,000

RDA	26.63-acre Sports Park, includes, soccer fields, baseball fields, basketball court, concession building, tennis courts, skate area, dog park, water park, restrooms	\$8,000,000
Palm Desert	A LEED certified community center (65,000 sq. ft.) and multi-faceted facility meeting many community needs, as well as providing economic stimulus to Palm Desert. Provides partnership opportunities for local partners including recreation district, youth programs, and the College of the Desert.	\$28,000,000
Palm Desert	A thirty-six acre Regional Sports Complex for local & regional youth/adult sports. It will support tournament play (for economic development) and includes: Family picnic and play opportunities, trails for hiking & biking, etc. Plumb for recycled water or provide Centralized water efficient irrigation System.	\$20,000,000
Palm Desert	Replace at multiple ball field existing rotted wood poles with high energy efficient poles at Oleson field. Add energy efficient lighting to the soccer/multiuse field at Freedom Park (Ronald Reagan).	\$1,200,000
Palm Desert	Replace existing structure with photovoltaic panels And energy efficient lighting and sound structure; to Include bathroom, dressing area & permanent seating	\$4,500,000
Indio	Sports Park Complex: approx 50 acres were purchased for future park development.	\$20,000,000
RDA	8.96 acre park includes a skate park, basketball court, open turf area, amphitheatre, walking trail, tot lot, horseshoe pits, and picnic areas. The facility will be owned by the County of Riverside and maintained and operated by the Community Services Division of the Riverside County Economic Development Agency. The facility will provide needed recreational activities to the area.	\$ 4,000,000
Desert Hot Springs	Open Park Space	\$ 2,000,000
Desert Hot Springs	Construct /renovate current park to 6 AYSO soccer fields with sport lighting, new irrigation system, paths, ADA improvements, playground, parking and restroom facility	\$ 4,500,000
Palm Desert	Work with local university campus and business groups to develop professional workforce to retain qualified professionals close to housing	\$ 200,000
Agua Caliente Agua Caliente	Coachella Valley Workforce Housing Trust  Homeless Multi-Service Center	

CVEP	CVEP Career Pathways: Build and effective educational pipeline along industry cluster to educate and train students exactly as industry needs them based on standards established by industry. Develop career pathway circular linkages between and among k-12, community college, 4- year degree programs and graduate degree programs. Make industry cluster workforce development a key driver and contributor to regional economic development efforts.
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**VI. CEDS PLAN of ACTION**

Once the Department of Commerce Economic Development Administration (USEDA) has approved the CEDS document, an annual report will be submitted to document the progress on economic development activities regardless of the source of funding and report on changing economic conditions. Each jurisdiction within the County of Riverside will be asked to submit one public improvement project and one technical assistance project to be included into this CEDS report. These specific project summaries will present each community’s vision and goals with respect to its geographic region and explain the regional economic impacts of the specific project as the jurisdiction’s highest priority. The public improvement and technical assistance projects listed below have been reviewed by the CEDS Strategy Committee and ranked in accordance to their regional importance. The CEDS Strategy Committee is a subset of members of the Riverside County Workforce Development Board and includes representatives of local business, industry, finance, education, professions, labor unions, minority interest groups and community organizations. Its membership represents all major interests to ensure that viewpoints of all components of the community are considered and to take advantage of local skills and resources in program formulation and implementation.

**LOCAL INTEGRATION**

Riverside County CEDS has been developed consistent with the vision and strategic initiatives set forth by the California Economic Strategy Panel established by Governor Schwarzenegger. Additionally, the regional projects selected in this CEDS integrate the regional economic priorities outlined in the *2006 California Economic Base Report: Southern California Region* prepared by the California Regional Economies Project, the lead research mechanism for the Panel to identify economic policy issues. The Project responds to two separate sets of regional priorities: to promote long-term economic growth in sectors in the region's economic base, especially in sectors with potential for high-wage job growth; and, to respond to workforce shortages being seen in many population-serving sectors that provide a significant number of jobs for the region, whether or not they also demonstrate rapid growth potential

**VII. PERFORMANCES MEASURES**

The performance measurement tool will evaluate the regional post implementation of CEDS in a number of economic and social criteria.

Criteria	Measurement	Rating	Outcome
Job Creation			



<p>1. Number of full time Jobs created post CEDS Implementation.</p> <p>2. Appropriateness of jobs to local workforce skill and education level.</p> <p>3. Pay scale of jobs created</p> <p>4. Number of jobs retained in region (measured as a percentage of jobs created post CEDS implementation and after one year).</p>	<p>0-5 6-25 25-49 50-99 100+</p> <p>Non-consistent Somewhat consistent Consistent Very consistent</p> <p>Minimum wage + Living wage + Skilled &amp; professional</p> <p>0-25% 26-49% 50-75% 76-100%</p>	<p>-0- 1-3 4-6 7-9 10</p> <p>0-2 3-4 5-6 7-10</p> <p>0-3 4-6 7-10</p> <p>0-2 3-4 5-6 7-10</p>	
Community Impact			
<p>5. Number and types of investments undertaken in the region.</p> <p>6. Changes in the economic environment of the region.</p> <p>7. Amount of private sector investment in the</p>	<p>Infrastructure: water sewer, roads</p> <p>Business: office, commercial, retail</p> <p>Transportation: rail, highway, airports.</p> <p>Weak/shrinking local economy - (decline in jobs &amp; tax revenue)</p> <p>Stable economy – (jobs and tax revenue growing at slow to moderate rate)</p> <p>Strong sustainable economy – (jobs and tax revenue growing at above moderate rate in industry that is not volatile due to market changes).</p> <p>0-50 million</p>	<p>1-10</p> <p>1-10</p> <p>1-10</p> <p>0-3</p> <p>4-7</p> <p>8-10</p> <p>0-3</p>	

<p>region after implementation of the CEDS (measured in new private sector capital investment in dollars one year post CEDS implementation).</p> <p>8. Community benefit</p>	<p>51-99 million</p> <p>&gt; 100 million</p> <p>Improved quality of life:</p> <ul style="list-style-type: none"> <li>- increase in schools</li> <li>- revenue to support new local educational programs</li> <li>- new arts &amp; cultural organizations, institutes</li> <li>- new and/or improved Parks and recreation facilities</li> </ul>	<p>4-7</p> <p>8-10</p> <p>0-10</p>	
<p>Project Readiness &amp; Capital Investment</p> <p>9. Current status of proposed project</p> <p>10. % of USEDA Funding request to total project cost</p>	<p>Conceptual phase</p> <p>Planning and design</p> <p>Ready to construct</p> <p>➤ 50%</p> <p>25-40%</p> <p>1 – 24%</p>	<p>0-3</p> <p>4-6</p> <p>7-10</p> <p>0-3</p> <p>4-6</p> <p>7-10</p>	
<p>TOTAL POINTS POSSIBLE</p>		<p>120</p>	
<p>TOTAL POINTS FOR THIS PROJECT</p>			