

Executive Committee AGENDA

April 17, 2019 10:30 A.M. – 11:30 A.M.

March Field Air Museum 22550 Van Buren Boulevard Riverside, CA 92518

The next Executive Committee meeting will be held June 19, 2019, at the Riverside AJCC, 1325 Spruce Street, Riverside, CA 92507. Jamil Dada
WDB Chairperson
Carrie Harmon
WDB Executive Director



Patrick Ellis WDB Vice Chairperson Leslie Trainor WDB Deputy Director

March Field Air Museum 22550 Van Buren Boulevard, Riverside, CA 92518

Executive Committee AGENDA

April 17, 2019 10:30 a.m. – 11:30 a.m.

Call to Order and Self Introductions

Jamil Dada

Jamil Dada

ADMINISTRATIVE/Action Items

| ADI | MINIOTICATIVE MOLIOTICO TO | |
|-----|--|-------------|
| 1.1 | Approve the February 20, 2019 Meeting Minutes | All |
| 1.2 | Funding for Business Process Improvement Services PY 2019/2020 | Loren Sims |
| 1.3 | Ratify and Approve the Subsequent Recertification of the Riverside County | Retha Smith |
| | Workforce Development Board Application for PY 2019/2020 | |
| 1.4 | Public Outreach Funding Recommendation for the 2019 Inland Empire | T. Pham |
| | Women in Manufacturing (IEwin) event on May 10, 2019 | |
| 1.5 | PY 2019/2020 Workforce Innovation Opportunity Act (WIOA) Year Round Youth | Loren Sims |
| | Program Funding Recommendations | |
| 1.6 | Professional Services Coordinator for the Board of Supervisors Young Adult | Loren Sims |
| | Program; PY 2019/2020 | |
| 1.7 | PY 2019/2020 Funding Recommendation for Registered Apprenticeship Program | T. Pham |
| | With Norco College | |
| 1.8 | FY 2019/2020 Workforce Development Division Budget Recommendations | Loren Sims |
| 1.9 | Demand Industries and Occupations for Riverside County | T. Pham |

REPORTS

| 3.2 | Regional Committee Updates | |
|-----|-------------------------------|---------------------|
| | • West | Francisca Hernandez |
| | East | Layne Arthur |
| | Southwest | Patrick Ellis |
| 3.3 | Chairperson's Report | Jamil Dada |
| 3.4 | Executive Director's Report | Carrie Harmon |

DISCUSSION ITEMS

2.1 Member Initiatives

Federal/State Report

PUBLIC COMMENTS

The WIOA Title I financially assisted program or activity is an equal opportunity employer/program. Auxiliary aids and services are available upon request to individuals with disabilities. Please call 951.955.3100, 951.955.3744 TTY, CA Relay 711, or ADACoordinator@rivcoeda.org 5 to 7 days in advance.

PUBLIC NOTICE

While the WDB Meetings are open to the public, time constraints limit the WDB's ability to permit open discussions with members of the audience. Persons requesting to address the WDB on matters not on the agenda but are within the jurisdiction of the WDB should do so under the agenda item Public Comments. Persons requesting to address the WDB on an agenda item should register with staff prior to the meeting. The Chair will impose a 3-minute time limit on all speakers addressing the WDB.

NON-EXEMPT MATERIALS

Non-exempt materials related to an item on this agenda submitted to the Workforce Development Board after distribution of the agenda packet are available for public inspection on the Riverside County Economic Development Agency Workforce Division's website at www.rivcoeda.com.

POSTED MATERIALS

Such documents are also available on the Riverside County Economic Development Agency Board Division's website at www.rivcoeda.com subject to staff's ability to post the documents before the meeting.

Carrie Harmon WDB Executive Director



Patrick Ellis WDB Vice Chairperson

Leslie Trainor WDB Deputy Director

Infinite Opportunity, Lasting Prosperity

Executive Committee: Minutes February 20, 2019

Chair Jamil Dada called the meeting to order at 10:30 a.m.

| Chair Jahili Daga Called | a the meeting to order at i | 0.30 a.III. | | |
|--------------------------|-----------------------------|-------------------|-----------------|--|
| | <u>Membe</u> | ers in Attendance | | |
| Jamil Dada | Patrick Ellis | Sonia Nunez | Mary Jo Ramirez | |
| Morris Myers | Ricardo Cisneros | Layne Arthur | | |
| | | | | |
| | <u>Mer</u> | mbers Absent | | |
| Francisca Hernandez | Rosibel Ochoa | | | |
| | | _ | | |
| | | <u>Guests</u> | | |
| Eric Ellis | | | | |
| | | | | |
| | | <u>Staff</u> | | |
| Carrie Harmon | Leslie Trainor | Loren Sims | Carolina Garcia | |
| Thi Pham | Rilla Jacobs | Joe Penrod | David Cline | |

| Administ | Administrative Item: 1.1 Approve the December 12, 2018, Executive Committee Minutes | | | | | | | | | |
|---------------------|---|------|---------------|----------|------------|-------------|---------|-------------|------|------|
| Motion: That | the WDB Executiv | e Co | mmittee appro | ve the l | December 1 | 2, 2019, Ex | ecutive | Committee m | inut | tes. |
| Moved by | Morris Myers | | Second by | | Sonia Nur | iez | Absta | in | No | one |
| Vote Aye 7 | | | | No | | 0 | | Abstain | | 0 |
| Status | Approved | | | | | | | | | |

| Administr | Administrative Item: 1.2 Approve Public Outreach Recommendation | | | | | | | | |
|---------------------------------|--|------------------|----|-------|----|------|---------|--|---|
| Motion: That | Motion: That the WDB Executive Committee Approve \$500 in Public Outreach funding for the 2 nd Annual Southwest | | | | | | | | |
| Regio | Regional Committee Business Summit. | | | | | | | | |
| Moved by Morris Myers Second by | | Ricardo Cisneros | | Absta | in | None | | | |
| Vote Aye | | 7 | No | | 0 | | Abstain | | 0 |
| Status | Approved | | | | | | | | |

Administrative Item: 1.3 Approve Workforce Innovation and Opportunity Act Transfer of Funds Program Year 2018-2019 Motion: That the Workforce Development Board (WDB) Executive Committee approve the Transfer of Funds request between WIOA Dislocated Worker and WIOA Adult funds. Moved by Morris Myers Ricardo Cisneros None Second by Abstain Vote Aye No 0 Abstain 0 Status Approved Because of low unemployment and dislocated workers in Riverside County. Program Year 2018-19, Riverside Discussion County has identified a greater demand for WIOA Adult services. Staff is recommending \$2,000,000 be transferred from Dislocated Workers to Adult Services to meet this need. The State of California Employment Development Department Workforce Services Directive, allows Local Workforce Development Areas' (LWDA) fund administrator to transfer up to 100% of dislocated worker to adult funds to maximize job and training services: To address a high demand for adult services. To enable Riverside County to continue to provide comprehensive services and targeted assistance to all To provide greater flexibility to respond swiftly to changes in the local labor market

| Funding Identification | Adult | Dislocated Worker |
|--------------------------|--------------|-------------------|
| Year of Appropriation | PY 2018-2019 | PY 2018-2019 |
| Prior Formula Allocation | \$6,455,602 | \$5,759,542 |
| Transfer – Plus or Minus | +\$2,000,000 | (2,000,000) |
| New Formula Allocation | \$8,455,602 | \$3,759,542 |

The Title IB Participant Plan Summary has been revised to reflect the increased number of Adult enrollments. Therefore, Riverside County's Five-Year Strategic Plan will be modified to show the increase in Adult services in PY 2018-19.

Leslie and Loren gave a brief overview of the difference between the Adult Services and the Dislocated Workers funding and how the funds are distributed. When an imbalance in workforce customers occurs LWDBs are allowed to transfer the funds to whichever program has the greater need.

Administrative Item: 1.4 Approve Workforce Innovation and Opportunity Act Local and Regional Plans for Program Years 2017-2021

Motion: That the WDB Executive Committee approve the WIOA Riverside County Local Plan and the Inland Empire

| Regio | Regional Plan for Program Years 2017,-2021. | | | | | | | | | |
|-----------------|---|---|-----------|--|--------------|--|---------|--|------|--|
| Moved by | Layne Arthur | Second by | Second by | | Morris Myers | | Abstain | | None | |
| Vote | Aye | 7 | No | | 0 | | Abstain | | 0 | |
| Status Approved | | | | | | | | | | |
| Discussion | Thi referred the committee to page 12 of the meeting packet. Thi gave a brief overview on how the original 4 year | | | | | | | | | |
| | plans were develo | plans were developed and approved. Now the State has released a directive requesting that the plans be modified | | | | | | | | |

to include services to special populations that were not include in the original plans. The populations are:

- Prison to Employment
- Child Support Services
- English Language Learners
- Cal Fresh/Supplemental Nutrition Assistance Program (SNAP)

The documents are open for public comments and will be modified if any comments are submitted. The final documents must be submitted by March 15, 2019. Thi went over the modification with the committee, and answered their questions.

Discussion Item: 2.1 Regional Committee Appointments

Carrie Harmon

After the December 12th 2019 meeting, a question arose regarding the procedures for Chair appointments to the Regional Committees. Carrie informed everyone that the procedure is in the by-laws, but in the future written and verbal notifications will go out prior to the December WDB meeting. Morris reminded member why the procedures were changed, and how it improved the appointment process.

The process for appointing a Vice Chair to the regional committee was discussed. Layne, Francisca, and Layne will chose their Vice Chairs and present them to the Chair for approval.

Discussion Item: 2.2 Member Initiatives

Discussion

The East Committee will team with Economic Development, to combine their Workforce Summit with the Coachella Business Summit and Economic Forecast event. Chris Thornberg, and Dr. John Huesing will be guest speakers. The event is scheduled for April 18, 2019, at Fantasy Springs Resort, Indio.

The State of Education is scheduled for Tuesday, February 26th is Palm Springs, and March 6th at the Riverside Convention Center.

Reports:

| | Federal and State Report |
|-------|--|
| Jamil | Tabled until 11:30 a.m. 2/20/19 WDB meeting. |

| | Regional Committee Reports |
|-----------|---|
| West | No Report |
| East | Layne – Kasey Wilson, UCR Extension gave a presentation on services the university offers and their community outreach programs/efforts. We also had a presentation from Rosa Lazenby, Riverside County Sheriff's office. She informed us about the Jails and Prison to Employment grant initiative partnership and how it is being implemented. She gave us a look into the challenges and successes they have had with the program. We held the meeting at the UCR Palm Desert Campus and we had good attendance. Kim McNulty was selected as our Vice Chair pending the Chairs approval. |
| | Modernism Week is coming up in our area. This event focuses on mid-century architectural in the desert area. This events draws $15,000 - 20,000$ tourists for its two week run. Tours and activities are planned and held. |
| Southwest | Patrick – We had a productive first meeting for 2019. We are moving our meeting location to the Murrieta Chamber of Commerce. We hope to get businesses more involved in the Board. |

| | Chairperson's Report |
|------------|---|
| Jamil Dada | Tabled to 11:30 a.m. 2/20/19 WDB meeting. |

| | Executive Director's Report |
|---------------|--|
| Carrie Harmon | Carrie asked Leslie to speak. Leslie attended the San Bernardino Board meetings to see how their meetings are |
| | run. She reported on several interesting items she noticed. |
| | 1. Notebook binders that staff maintained and updated with current information. |
| | 2. The board members are actively visiting and recruiting businesses. |
| | 3. They contract out to a Public Relations firm which concentrates on marketing and advertising for their WDB. |
| | They use Economic Development funding for this effort. They keep Workforce and Economic Development departments completely separate. |
| | 5. Their regional committee are not geographical, they are by industry. |
| | 6. They have their one-stop provider there to give a comprehensive report. |
| | A brief discussion was held on how Riverside handles these various items. Members discussed having special committees or ad-hoc committees to focus on special needs or populations. |

| Public Con | nments |
|-------------------|--------|
| | NONE |

Adjourned: 11:30 a.m.



ACTION ITEM #1.2 DATE: April 17, 2019

SUBJECT: Funding for Business Process Improvement Services Program Year 2019/2020

RECOMMENDATION: Economic Development Agency/Workforce Development Division (EDA/WDD) staff is recommending that the Workforce Development Board's (WDB) Executive Committee approve Program Year (PY) 2019/2020 Workforce and Innovation Opportunity Act (WIOA) funding for the Rapid Response Funding (RRF) for California Manufacturing Technology Consulting (CMTC) to provide Business Process Improvement Services (BPIS) to Riverside County businesses.

BACKGROUND: In support of the WDB's Strategic Plan, The Economic Development Agency/Workforce Development Division released a new three-year Request for Proposal (RFP) for Business Process Improvement Services (BPIS) on October 2, 2017, for program years 2018/2021. The purpose of the procurement is to reduce Rapid Response Services by helping struggling businesses remain competitive and retaining jobs at those businesses. These BPIS would not be otherwise provided without Rapid Response Funding.

Business Process Improvement Services includes, but are not limited to, assistance with lay-off aversion, job-retention services, strategic and financial planning, quality assurance, energy efficiency, IT systems and human resources development. On November 2, 2017, CMTC was the single response proposal received; the review team recommended the WDB Executive Committee award the funding based upon CMTC's successful track record and performance of these services to Riverside County businesses over the past five years.

California Manufacturing Technology Consulting PY 2017/2018 performance: Five manufacturing priority sector employers were served with 59 jobs saved/retained; cost savings of \$5,770,000 and new and retained sales of \$7,890,000. On December 13, 2017 the WDB approved the award of \$50,000 to CMTC to provide services to manufacturing businesses in PY 2018/2019 and these services are currently underway.

California Manufacturing Technology Consulting is recommended for renewal beginning July 1, 2019 through June 30, 2020, with subsequent renewal through (2020/2021), as funding for Rapid Response Funding is available, and to be submitted annually to the WDB for approval. The 2019/2020 recommendation is as follows:

| Consultant | Targeted Business Sector | Total Cost |
|-------------------------------------|--|------------|
| California Manufacturing Technology | Manufacturing-Serve minimum 5 businesses | \$50,000 |
| Consulting | and retain at a minimum 50 jobs. | |
| TOTAL AMOUNT NOT TO EXCEED | | \$50,000 |

| EXECUTIVE COMMITTEE | BOARD OF SUPERVISORS CONCURRENCE |
|---------------------------------------|----------------------------------|
| Date: April 17, 2019 Approval: Yes | Required: Yes |



ACTION ITEM # 1.3 SUBMITTAL DATE: April 17, 2019

SUBJECT: Ratify and Approve the Subsequent Recertification of the Riverside County Workforce Development Board Application for Program Years 2019/21, required by the California Workforce Development Board.

RECOMMENDED MOTION: That the Workforce Development Board (WDB) Executive Committee; 1. Ratify and Approve the Subsequent Recertification of the Riverside County Workforce Development Board Application for Program Years 2019/21.

2. Submit the Application via a Form-11 to the Chief Elected Official, Chairman, County of Riverside Board of Supervisors for Ratification and Approval and, submit the signed Application to the California Workforce Development Board for approval on or before, May 31, 2019.

BACKGROUND:

The California Workforce Development Board (State Board) and the Employment Development Department (EDD), acting under the authority of the Governor, established policies and procedures and completed the initial designation of Local Areas in June 2015, which were effective for Program Years (PY) 2016/2018 and completed Local Board recertification in June, 2016. The Riverside County Workforce Development Board was designated initially as a Local Board in 2015, with subsequent recertification approved and effective in PY 2016/2018. After the period for which a Local Area was initially designated, WIOA Section 106 calls for a subsequent designation process and requires the Governor to approve a request for subsequent designation from a Local Area if the area performed successfully, sustained fiscal integrity, and engaged in the regional planning process.

The WDB continues to meet the criteria of sustained fiscal integrity and is actively engaged in the regional planning process with San Bernardino County Workforce Development Board Subsequent Designation and Recertification of the Riverside County Workforce Development Board will be effective July 1, 2019 for a two-year period, ending June 30, 2021. The recertification of the Board allows its continued role to provide oversight of the WIOA workforce program benefiting job seekers and businesses in Riverside County.

| EXECUTIVE COMMITTEE | BOARD OF SUPERVISORS CONCURRENCE |
|---------------------------------------|----------------------------------|
| Date: April 17, 2019 Approval: Yes | Required: Yes |



ACTION ITEM #1.4 DATE: April 17, 2019

SUBJECT: Public Outreach Funding Recommendation for the 2019 Inland Empire Women in Manufacturing (IEwim) event.

RECOMMENDATION: That the Workforce Development Board (WDB) Executive Committee approve a \$2,500.00 public outreach funding recommendation for the 2019 Inland Empire Women in Manufacturing (IEwim) event on May 10th, 2019.

BACKGROUND: On May 10th, 2019, the second annual "Inland Empire Women in Manufacturing" (IEwim) event will take place with an estimated 500+ attendees. Attendees will include those interested in manufacturing jobs and learning more about the progression of women involved in the manufacturing industry. The event attracts highly influential manufacturing industry folks and resources that the community wouldn't otherwise know about, or in many cases the means to easily talk to, or find. Having like-minded business owners visible is a benefit for employers and for jobseekers interested in a manufacturing career pathway. The event encourages local networking opportunities & inspirational connections. Along with powerful women discussing their journeys in the manufacturing world, the event provides networking opportunities with owners, managers, supervisors, community leaders and City and State representatives.

An essential part of the Inland Empire economy relies on the continued success of manufacturing, which is dependent on innovation, and that innovation is driven by a diverse talented workforce that includes women. Women are largely underrepresented in the manufacturing industry, at all levels. This event will empower and inspire women makers and highlight career pathways into this industry. The goal of this event is to bring women together to support, encourage, empower, and break the stereotype of this being a male dominated industry. There are over 600,000 good paying manufacturing jobs unfilled in the USA and that number continues to climb, we need to inspire our makers and women interested in those career pathways.

This public outreach and program support will assist in getting women into those skilled labor positions. It's not that women cannot do it, it's the public perception of women pursuing a manufacturing career that needs to be modified. This event targets both Inland Empire women involved in the manufacturing industry and interested in a career path into good paying local manufacturing position and strengthens our youth-to-work pipeline in the Inland Empire. The event will bring awareness to high-quality youth employment opportunities and connect young people to employment opportunities, job skills, and training to help fill the job shortage we face in our region (and nation). The manufacturing industry offers good paying jobs that support our youth and their families.

Additionally, the funds will be used as seed money to support the event to create greater awareness among the private industry sectors in the Inland Empire in regards to the services the WDB provides to support workforce and economic development efforts. The WDB strives to promote businesses services, encourage participation and gain greater private sector engagement in the region. Engaging private sector will provide broader input on the needs of businesses in the region and help connect them with services to address these needs.

| EXECUTIVE COMMITTEE | BOARD OF SUPERVISORS CONCURRENCE |
|--|----------------------------------|
| Date: April 17, 2019 Approval: Yes/No | Required: No |



ACTION ITEM # 1.5

SUBMITTAL DATE: April 17, 2019

SUBJECT: Program Year (PY) 2019/2020 Workforce Innovation and Opportunity Act (WIOA) Year Round Youth Program Funding Recommendations.

RECOMMENDED MOTION: That the Riverside County Workforce Development Board (WDB) Executive Committee approve the PY 2019/2020 WIOA Year Round Youth Program funding recommendations to operate the existing six (6) Youth Opportunity Centers (YOC's) within Riverside County during the period of July 1, 2019 through June 30, 2020.

BACKGROUND: The Riverside County Economic Development Agency/Workforce Development Division (EDA/WDD) and the Riverside County/Workforce Development Board (WDB) established the Youth Opportunity Center (YOC) system in 2000 under the Workforce Investment Act to provide "One-Stop" centers for youth to received federally funded workforce services. Since then, the Workforce Innovation and Opportunity Act (WIOA) was enacted by Congress on January 3, 2014, and signed into law on July 22, 2014. The purpose of the Act is to strengthen the United States Workforce Development system. One of the goals is to produce comprehensive support systems that can provide "at risk youth" with improved "long-term" relationships and ongoing support which will enable the youth to make a successful transition into the workforce. WIOA specifically targets at risk youth who are between the ages of 16-24. "Atrisk" youth are youth who require temporary or ongoing intervention in order to succeed academically. At-risk youth are also adolescents who are less likely to transition successfully into adulthood and achieve economic self-sufficiency. Characteristics of at-risk youth include emotional or behavioral problems, truancy, and low academic performance, showing a lack of interest for academics, and expressing a disconnection from the school environment.

In order to achieve this goal, and pursuant to WIOA regulations, a Request for Proposal (RFP) was issued on August 20, 2018 to solicit service providers as operators for the six (6) existing Youth Opportunity Centers located in Indio, Perris, Moreno Valley, Hemet, Lake Elsinore and Rubidoux (Jurupa Valley). The purpose of the YOC's is to provide "One-Stop" Centers throughout Riverside County, where the youth receive WIOA program services. EDA received nine (9) proposals by the established deadline of October 4, 2018 as listed in the table below.



| Service Provider | YOC Location | Fund Requested | Proposed Enrollments | Cost Per Enrollment |
|-------------------------------|--------------------|-------------------|-------------------------|------------------------|
| | | | | |
| California Family | | | | |
| Life Center | Hemet | \$850,000 | 100 | \$8,500 |
| California Family | Lake | | | |
| Life Center | Elsinore | \$850,000 | 100 | \$8,500 |
| O-life mails Families | Rubidoux | | | |
| California Family Life Center | (Jurupa Valley) | \$850,000 | 100 | \$8,500 |
| California Family | | | | |
| Life Center | Perris | \$850,000 | 100 | \$8,500 |
| ResCare Workforce | | | | |
| Services | Perris | \$850,000 | 23 | \$36,956 |
| ResCare Workforce | Moreno | | | |
| Services | Valley | \$850,000 | 20 | \$42,500 |
| ResCare Workforce | | | | |
| Services | Indio | \$850,000 | 19 | \$44,737 |
| El Proyecto del | Moreno | | | |
| Barrio | Valley | \$850,000 | 115 | \$7,391 |
| El Proyecto del | | | | |
| Barrio | Perris | \$850,000 | 100 | \$8,500 |
| Game Changers | | | | |
| (Non-Responsive) | Х | X | X | X |
| Goodwill (Non- Responsive) | X | X | X | X |

A review panel consisting of three (3) non-profit, and business professionals evaluated the proposals based upon the criteria outlined in the RFP. After a thorough review of all the proposals by the panel, and a financial review by County Staff, the PY 2019/2020 funding recommendations are as follows:

| Recommended Service Provider | YOC Location | 2019/2020 Funding Recommendation | Final Enrollment Numbers |
|----------------------------------|--------------------------------|--|--------------------------------|
| California Family Life Center | Hemet | \$900,000 | 114 |
| California Family Life Center | Lake Elsinore | \$800,000 | 101 |
| California Family Life Center | Rubidoux (Jurupa Valley) | \$850,000 | 107 |

WDB 448-01 (Rev. 05/1/18 js)



| Recommended Service | YOC | 2019/2020 | Final |
|------------------------|----------|---------------------------|-----------------------|
| Provider | Location | Funding Recommendation | Enrollment Numbers |
| 0 116 1 5 11 1 16 | | recommendation | Numbers |
| California Family Life | | | |
| Center | Perris | \$850,000 | 107 |
| ResCare Workforce | | | |
| Services | Indio | \$850,000 | 112 |
| | Moreno | | |
| El Proyecto del Barrio | Valley | \$850,000 | 115 |

The recommended service providers shall perform activities as outlined in the proposed Scope of Work and the requirements of the RFP. Final funding allocations and required enrollments for each YOC will be determined by the State's final award of funds which are expected by May 2019. The valid procurement period for this RFP is July 1, 2019 through June 30, 2020.

| EXECUTIVE COMMITTEE | BOARD OF SUPERVISORS CONCURRENCE |
|----------------------|----------------------------------|
| Date: April 17, 2019 | |
| Approval: Yes | Required: Yes |



ACTION ITEM #1.6 SUBMITTAL DATE: April 17, 2019

SUBJECT: Professional Services Coordinator for the Board of Supervisors Young Adult Program; Program Year (PY) 2019/20 Workforce Innovation Opportunity Act (WIOA) Adult Funds.

RECOMMENDED MOTION: That the Riverside County Workforce Development Board (WDB) Executive Committee approve an agreement with California Family Life Center (CFLC) to provide a Professional Service Coordinator for the County of Riverside Board of Supervisors Young Adult Program, and approve the allocation of \$75,000 in WIOA Title I funding for the Professional Services Agreement.

BACKGROUND: The Riverside County Economic Development Division(EDA)/Workforce Development Division (WDD) issued a Request for Qualifications (RFQ) on March 15, 2017 seeking a qualified professional to oversee the Board of Supervisor's Legislative Intern Program and the Riverside County Youth Advisory Council otherwise known as the "Board of Supervisor's Young Adult Program." The RFQ closed on April 14, 2017 and resulted in one response from CFLC. Staff reviewed the proposal and determined it met all RFQ requirements and thresholds. Staff recommended proceeding with a single source contract with CFLC as a highly qualified respondent. The valid procurement period for this RFQ is May 1, 2017 through May 1, 2020, approval is contingent upon annual award of WIOA funding allocations.

CFLC continues to provide the expertise working with young adults and youth, has knowledge of the local area and the unique needs of Riverside County youth; familiarity with evidenced-based youth development and engagement strategies; willingness to embrace the concept of "youth driven spaces", expertise in leadership development; skill in supervising young adults in internship environments; and flexibility in service delivery and schedule.

Key Services include:

Serving as a liaison between the Young Adult Program and the County of Riverside Board of Supervisors;

The Coordinator will coordinate all Youth Commission (YC) events including recruitment and coordination of exhibitors, registration, invitees and high schools, interviews, welcome, meetings, officer trainings, coordinate, secure and approve venue, Youth Advisory Council (YAC) assignments, responsible for budget, follow-up and all administrative assignments as needed.

The Coordinator supports the Board of Supervisors through the Young Adult Intern Programs, Youth Advisory Council and Youth Commissions meetings, Youth in Government Day, Youth Summit, and Youth Commission Retreat. The Coordinator is responsible for Supervisorial District Specific recruitments for Legislative Interns, meeting events, assignments and schedules.

Staff recommends the WDB Executive Committee approve the recommendation to renew the Professional Service Coordinator for the County of Riverside Board of Supervisors Young Adult Program Agreement with CFLC, not to exceed \$75,000 for program year 2019/20, commencing July 1, 2019 through June 30, 2020.

| Professional Service Coordinator | Purpose | Funding Source | Total |
|-------------------------------------|---|-------------------------------|----------|
| CFLC | Professional Service Coordinator for the County of Riverside Board of Supervisors Young Adult Program | WIOA Title I Funds (Adult) | \$75,000 |
| TOTAL AMOUNT NOT TO EXCEED | | | \$75,000 |

| Executive Committee | Board of Supervisors concurrence |
|---------------------|----------------------------------|
| Date April 17, 2019 | |
| Approval: Yes | Required: Yes |



ACTION ITEM # 1.7 **DATE:** April 17, 2019

SUBJECT: Program Year 2019/20 funding recommendation for Registered Apprenticeship program with Norco College.

RECOMMENDATION: That the Workforce Development Board (WDB) Executive Committee approve acceptance of funding for an Irvine Foundation funded registered apprenticeship joint effort with Norco College for \$173,849 to employ a regional Workforce Development Apprenticeship Coordinator to deploy the LAUNCH apprenticeship program.

BACKGROUND:

Riverside County Workforce Development staff have worked collectively with Riverside Community College District (RCCD) over the past months to discuss the viability of expanding registered apprenticeship opportunities in the Inland Empire region in connection with Career & Technical Education training through Norco College. Through this agreement Norco College will provide resources, including funding, a workstation and office furniture for the County of Riverside to employ a regional Workforce Development Apprenticeship Coordinator at the Norco College campus. The coordinator will work with college project management of the regional consortium-based apprenticeship project (LAUNCH).

This partnership will focus on the following areas:

- RCCD will provide funding to offset payroll costs incurred by the County of Riverside for employing the Coordinator up to \$173,849 through June 30, 2020.
- The County will hire, or re-assign, managerial level staff to work as a workforce development apprenticeship coordinator on the LAUNCH project with college staff.
- As a member of the team, the Coordinator will be primarily responsible for navigating Workforce Investment Opportunity Act supportive services, California Workforce Development initiatives, and other workforce development initiatives as they relate to apprenticeship and the LAUNCH project. The Coordinator will work with the Inland Empire Regional Planning Unit and will liaison with both San Bernardino and Riverside County Workforce Development departments. The Coordinator will prepare and make recommendations to the San Bernardino and Riverside County Workforce Boards and staff of the Workforce Development Departments regarding long-term sustainable apprenticeship procedures and practices that the Boards could support, as well as provide leadership. The Coordinator will prioritize the work plan of the James Irvine LAUNCH Apprenticeship Network project and provide leadership and support in fulfilling the objectives laid out in the grant proposal.
- The County will coordinate with LAUNCH and RCCD management and the San Bernardino County Workforce Development Department regarding detailed work plans and objectives for the Coordinator.

| EXECUTIVE COMMITTEE | BOARD OF SUPERVISORS CONCURRENCE |
|--|----------------------------------|
| Date: April 17, 2019 Approval: Yes/No | Required: Yes/No |



ACTION ITEM # 1.8 SUBMITTAL DATE: April 17, 2019

SUBJECT: Fiscal Year (FY) 2019/20 Workforce Development Division Budget Recommendations.

RECOMMENDED MOTION: That the Riverside County Workforce Development Board (WDB) Executive Committee approves the FY 2019/20 Workforce Development Division County Budget recommendations for the period of July 1, 2019 through June 30, 2020.

BACKGROUND: The County Board of Supervisors (BOS) requires each county department to prepare and submit an annual budget for approval in accordance with Governmental Code §29120. The Workforce Development Division (WDD) operates under the umbrella of the County of Riverside's Economic Development Agency (EDA) and as such is included as a component in the EDA budget. The WDD's primary source of funding are federal WIOA formula funds allocated by the U.S. Department of Labor to the State of California's Employment Development Division. The State in turn provides funds to Riverside County via a subagreement. The funding allocation is driven by Congressional appropriation levels and local economic factors such as unemployment rates, poverty rates and business downsizings.

In view of the federal budget climate, WDD is anticipating a 3-5% decrease in WIOA funding for FY19/20 which translates into a 5% reduction in revenue for budgeting projections. Expenditure projections are based on essential program requirements. WDD currently operates six Youth Opportunity Centers (YOCs), two comprehensive America's Job Centers of California (AJCCs), three affiliate offices, and a mobile unit. WDD has budgeted for a total of 71 direct employees and three (3) temporary employees. Adequate staffing is critical to ensure our programs are successful and meet funding requirements. WIOA Adult/Dislocated Worker Training was budgeted in compliance with Senate Bill (SB) 74.

As required, draft budget recommendations were submitted to the County of Riverside Executive Office (EO) in March for internal review and will subsequently be formally approved by the County Board of Supervisors.

A summary of estimated revenue sources and expense is attached.

| EXECUTIVE COMMITTEE | BOARD OF SUPERVISORS CONCURRENCE |
|----------------------|----------------------------------|
| Date: April 17, 2019 | |
| Approval: Yes | Required: Yes |

Riverside County Economic Development Agency Workforce Development Division

Fiscal Year 2019/2020 WDD Budget

As of March 08, 2019









WDD Proposed Budget FY19/20

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Workforce Development Summary of Available Funding and Funds Utilization Plan FY 19-20

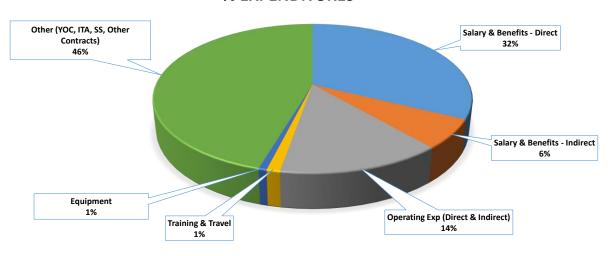
| | | | | | Other | |
|---------------------------------------|------------|-----------|---------|-------------|---------------|------------|
| | AD/DW | Youth | RR | Other Funds | Reimbursement | All Funds |
| Revenue | | | | | | |
| FY 19-20 Estimated Allocation | 11,604,387 | 6,110,585 | 440,008 | | | 18,154,980 |
| FY 19-20 Estimated Other Revenue | | | | 886,585 | 876,794 | 1,763,379 |
| Estimated Carry-In from FY 18-19 | 4,488,126 | 3,649,908 | 5,508 | 183,568 | - | 8,327,110 |
| Total Funding Available | 16,092,512 | 9,760,493 | 445,516 | 1,070,153 | 876,794 | 28,245,469 |
| | | | | | | |
| Projected Expenditures/Obligations | | | | | | |
| Salary & Benefits - Direct | 5,821,818 | 673,707 | 276,426 | 477,002 | 153,164 | 7,402,118 |
| Salary & Benefits - Indirect | 1,276,115 | 51,492 | 28,761 | 67,578 | 12,989 | 1,436,936 |
| Operating Exp (Direct & Indirect) | 2,253,528 | 149,080 | 70,704 | 46,750 | 707,835 | 3,227,896 |
| Training & Travel | 233,127 | 15,818 | 4,064 | 7,465 | 1,897 | 262,372 |
| Equipment | 152,891 | 3,492 | 1,912 | 1,551 | 909 | 160,754 |
| Other (YOC, ITA, SS, Other Contracts) | 3,859,666 | 6,017,176 | 50,000 | 469,808 | - | 10,396,650 |
| Total Expenditures | 13,597,146 | 6,910,765 | 431,867 | 1,070,153 | 876,794 | 22,886,726 |

Projected Carry-Forward FY20-21

\$ 5,358,743

22,886,726

% EXPENDITURES



*** Notes:

Carry-in represent: the unexpended balances from previous year's allocation.

FY18/19 Allocations represent: the current grant awards or budget commitments that WDC has received for the current fiscal

Estimated expenditures, this includes all invoices, payroll, and charges from other county departments.

Projected Expenditures represent: Projected expenditures for salaries and benefits were allocated to funding sources based on the latest

∑ Projected Expenditures:

Projected Carry-Forward the estimated year-end position and expected carry-in for the next fiscal year.

Σ Projected Carry Forward FY20-21: \$ 5,358,743

Workforce Development Travel Request

| | | | # of | | FY 19-20 |
|----------------------------------|---------------|-------------------|-------------|--------------|--------------|
| Title of Meeting/Training | Location | Funding Source | Attendees | # Nights | Budget |
| CWA Youth Conference | California | Youth | 3 | 3 | \$ 3,639 |
| CWA Meeting of the minds | Monterey | AD/DW | 3 | 3 | \$ 5,414 |
| CWA Spring Conference | California | Admin | 2 | 3 | \$ 2,451 |
| CWA Board of Dir Mtg (Quarterly) | Sacramento | Admin | 2 | 2 | \$ 11,136 |
| MIS Training (CWSN) | Sacramento | AD/DW | 2 | 1 | \$ 1,392 |
| Building Workforce Partnership | Los Angeles | RR | 2 | | \$ 900 |
| Sacramento Advocacy | Sacramento | Admin | 2 | 1 | \$ 1,342 |
| Regional Organizer | Sacramento | Regional Organize | 2 | 4 | \$ 2,818 |
| EOO Training | Sacramento | Admin | 1 | 1 | \$ 696 |
| Other Misc Travel | Sacramento | various | 5 | 1 | \$ 3,330 |
| Memberships | | various | | | \$ 1,500 |
| NAJA | Not Available | Admin | 3 | 4 | \$ 6,452 |
| | | Man | agement/Sta | iff Subtotal | \$ 41,070 |
| Workforce Technology Conference | Florida | AD/DW | 2 | 4 | \$ 3,168 |
| NAWB (4x/year/4nights) | Washngton DC | Admin | 2 | 4 | \$ 3,068 |
| NAWB Conference | Washngton DC | Admin | 5 | 4 | \$ 11,520 |
| Washington DC Advocary | Washngton DC | Admin | 2 | 2 | \$ 2,134 |
| Voices for Youth | Washngton DC | Youth | 12 | 3 | \$ 16,056 |
| | | WDE | 3/Manageme | nt Subtotal | \$ 35,946 |
| | | | Gra | and Total | \$ 77,016 |

Workforce Development Memberships

| Description | | FY 19/20 Budget |
|--|--------|--------------------|
| ASTD Renewal Membership (2 year membership) | | 379 |
| Banning Chamber of Commerce | | 60 |
| Beaumont Chamber of Commerce | | 130 |
| California Workforce Association (CWA) WDB | | 15,000 |
| Cathedral City Chamber of Commerce | | 265 |
| Coachella Chamber of Commerce | | 300 |
| Corona Chamber of Commerce | | 300 |
| Desert Hot Springs Chamber of Commerce | | 200 |
| Eastvale Chamber | | 200 |
| Greater Riverside Chambers of Commerce | | 250 |
| Greater Riverside Employer Advisory Council | | 50 |
| Hemet/San Jacinto Chamber of Commerce | | 300 |
| Inland Valley Employer Advisory Council | | 125 |
| Indio Chamber of Commerce | | 200 |
| Lake Elsinore Valley Chamber of Commerce | | 200 |
| LaQuinta Chamber of Commerce | | 189 |
| Menifee Valley Chamber of Commerce | | 165 |
| Moreno Valley Chamber of Commerce | | 185 |
| Murrieta Chamber of Commerce | | 625 |
| National Association of Workforce Board (NAWB) WDB | | 2,500 |
| National Youth Employment Coalition | | 1,500 |
| Norco Chamber of Commerce | | 300 |
| Palm Desert Chamber of Commerce | | 200 |
| Palm Springs Chamber of Commerce | | 250 |
| Perris Valley Chamber of Commerce | | 175 |
| Rancho Mirage Chamber of Commerce | | 175 |
| San Jacinto Chamber of Commerce | | 450 |
| Temecula Valley Chamber of Commerce | | 230 |
| The Desert Communities Employer Advisory Council (DCEAC) | | 40 |
| Wildomar Chamber of Commerce | | 385 |
| | Total: | \$ 25,328 |

Workforce Development Center

Advertising and Public Outreach

| Description | Funding Source | FY 19-20 Budget |
|---|---------------------|--------------------|
| | | |
| WDB Approved Public Outreach | | |
| Greater Riverside Chamber of Commerce - College & Career Fair | Youth | 1,000 |
| Science and Technology Engineering Program (STEP) | Youth | 1,000 |
| Valley Wide Workforce Summit | AD/DW | 2,000 |
| Manufacturers Council | Admin | 2,500 |
| National Association of Workforce Boards (NAWB) | Admin | 5,000 |
| Jamil Dada Character Excellence (RCWorks) | Youth | 5,000 |
| Total WIB Approve | ed Public Outreach: | \$ 16,500 |
| | | |
| Advertising | | |
| Dressman Promotional Products | RR | 10,000 |
| Desert Sun (Indio) | AD/DW | 1,000 |
| Newspaper in Education | Youth | 250 |
| | Total Advertising: | \$ 11,250 |
| | | |
| | Grand Total: | \$ 27,750 |

Workforce Development Equipment and Software

| Vendor / Location | Description of purchase | FY19/20 Budget |
|------------------------------|-------------------------------------|-------------------|
| | | |
| Software/Access Rights | | |
| Prove It_Kenexa | Quality assessments for job seekers | 1,000 |
| EMSI | Labor Market Information | 2,500 |
| Prove It_Kenexa | Quality assessments for job seekers | 1,000 |
| Open DNS Software | Internet Filtering Service | 3,000 |
| RCIT | Survey Monkey Subscription | 378 |
| Techsmith | Camstasia Studio | 250 |
| EDA Faronics | Compute Equip Software | 6,521 |
| | Total Software/Access Rights: | \$ 14,649 |
| | | |
| Maintenance - Software | | |
| RCIT | Microsoft EA Licensing | 54,529 |
| Abila-SAGE | MIP Annual Renewal | 6,372 |
| RCIT Device Access | | 588,529 |
| RCIT Device Public | | 54,695 |
| RCIT Device Support | | 125,166 |
| RCIT Physical Server Support | | 171,296 |
| RCIT MS Dynamics | | 9,294 |
| RCIT Virtual Server Support | | 14,594 |
| | Total Maintenance-Software: | \$ 1,024,475 |
| | | |
| | Total Equipment and Software: | \$ 1,039,124 |

Workforce Development Major Contracts

| Funding Source | Fiscal Year of Award | Contract Name | FY 19-20 Contract Amount |
|-------------------|-------------------------|---|-----------------------------|
| | | | |
| Youth and Reg | ional Contracts: | | |
| Youth | 2020 | Arbor E & T-Moreno Valley | 850,000 |
| Youth | 2020 | Arbor E & T-Indio | 850,000 |
| Youth | 2020 | Arbor E & T-Perris | 850,000 |
| Youth | 2020 | California Family Life Center-Hemet | 900,000 |
| Youth | 2020 | California Family Life Center-Lake Elsinore | 800,000 |
| Youth | 2020 | California Family Life Center-Rubidoux | 850,000 |
| | | Youth Total: | \$ 5,100,000 |
| IERPU | | Regional Training | 100,000 |
| | | Regional Training Total | \$ 100,000 |
| Professional So | ervices Contracts | s: | |
| AD/DW | 2018 | Rescare Arbor | 100,000 |
| AD | 2018 | California Family Life Center | 75,000 |
| RR | 2018 | CMTC | 50,000 |
| | | Professional Services Total: | \$ 225,000 |
| | | Total Major Contracts: | \$ 5,425,000 |

Workforce Development Division AD/DW Training Requirement

FY 19-20 7/1/19-6/30/20

| | | Adult | | ocated Worker |
|--|----------|-----------|----|---------------|
| | | | | |
| Allocation - WIOA Adult & Dislocated Worker | \$ | 6,032,822 | \$ | 5,571,565 |
| Less: Allowable Administration Cost (10%) | | (603,282) | | (557,156) |
| Allocation to meet AD/DW training requirement | \$ | 5,429,540 | \$ | 5,014,408 |
| | | | | |
| Required Training Expenditure - within 2 years | \$ | 1,628,862 | \$ | 1,504,323 |
| Projected Match/Leverage Resources | \$ | 542,954 | \$ | 501,441 |
| Budgeted Training FY 19-20 | \$ | 1,085,908 | \$ | 1,002,882 |
| | | | | |
| Total \$ Towards Training Requirement | \$ | 1,628,862 | \$ | 1,504,323 |
| % of Required Training Exp | enditure | 30% | | 30% |

<u>Remarks:</u>

EDD Directive WDS18-10 sets training expenditure requirement at 30% . Up to 10% of this training requirement can be met with leveraged resources, to include OJT employer match and Pell Grants.



ACTION ITEM: #1.9 SUBMITTAL DATE: April 17, 2019

SUBJECT: Demand Industries and Occupations for Riverside County.

RECOMMENDED MOTION: That the Riverside County Workforce Development Board (WDB) Executive Committee approve the recommended Riverside County Demand Industries and Occupations.

BACKGROUND: The Workforce Innovation and Opportunity Act (WIOA) sec. 129(c)(2)(D) requires Local Workforce Areas to give priority consideration for training programs that lead to recognized post-secondary credentials that align with in-demand industries or occupations. When participants are seeking occupational skills training, Local Workforce Areas must first seek training programs that lead to recognized post-secondary credentials in in-demand industries or occupations, and only if none are available should they refer a participant to a training program that does not lead to a recognized post-secondary credential.

The Riverside County Local Workforce Area will use these demand industries or occupations to guide individuals seeking vocational training through Individual Training Accounts. Training outside of the approved industries or occupations will require additional supporting Labor Market Information (LMI).

The Youth Opportunity Centers (YOC) will also use these demand industries to focus training in demand industries or occupations which lead to a recognized post-secondary credential. Further, the YOCs will utilize these demand industries or occupations to work with partner agencies to deliver training, when possible, which has established career pathways.

Riverside County will focus business services efforts to assist businesses which are in these demand industries or occupations. It is anticipated that the majority of On-the-Job-Training (OJT) will occur within these industries or occupations. OJT may occur in other industries or occupations not listed which will lead to unsubsidized employment.

Finally, all other business services and work based learning opportunities such as incumbent worker training, customized training, apprenticeships, internships, etc., will also utilize these demand industries or occupations in conjunction with business needs and/or participant needs.

In California, the current (March 2019) unemployment rate is 4.4% and Riverside County's unemployment rate is 4.5%. Previous Demand Industries approved by the WDB are advanced Manufacturing, Transportation and Logistics, Healthcare, Utilities/Renewable Energy and Construction. In East Riverside County, Agriculture and Hospitality Industries were also approved. The great news is that these previously approved Industries are projected to grow through the year 2024. In fact, most industries are projecting growth through 2024.

Attached are demand industries or occupations vetted and recommended by the three regional committees of the WDB. Recommendations are listed in "Step 4" of each of the attached WIOA Methodology for Determining In-Demand Industries and Occupations for West Region, Southwest Region and East Region.

| EXECUTIVE COMMITTEE | BOARD OF SUPERVISORS CONCURRENCE |
|--|----------------------------------|
| Date: April 17, 2019 Approval: Yes/No | Required: No |

IN-DEMAND INDUSTRY AND OCCUPATION METHODOLOGY:

- EASTERN
- WESTERN
- SOUTHWESTERN

(ATTACHMENT A)



RIVERSIDE COUNTY EASTERN REGION WIOA METHODOLOGY FOR DETERMINING IN DEMAND INDUSTRIES AND OCCUPATIONS

Step 1. Identify positive growth sub-sectors.

For the county level review we used 2 digit NAICS codes to view an entire industry sector as a whole. To view the Sub-County regions with a finer lens we went to the 4 digit NAICS code level. This provides us with closer detail on Industry sub-sectors (smaller groupings within an industry sector). Using Emsi Q12019 data we review the 4 Digit NAICS Industry sub-sectors growth projections to see which sub-sectors show positive growth. There were a total of 257 4 digit sub-sectors. The following table shows those with positive growth.

2014-2024 Industry Sub-Sector Table for Eastern WDB Region of Riverside County

| NAICS | Description | 2014 Jobs | 2024 Jobs | 2014 - 2024 |
|-------|---|--------------|--------------|----------------|
| | | | | Change |
| 6241 | Individual and Family Services | 4,943 | 10,993 | 6,050 |
| 7225 | Restaurants and Other Eating Places | 15,087 | 19,179 | 4,092 |
| 9036 | Education and Hospitals (Local Government) | 9,576 | 12,075 | 2,499 |
| 7211 | Traveler Accommodation | 8,693 | 10,599 | 1,906 |
| 2381 | Foundation, Structure, and Building Exterior Contractors | 1,229 | 2,715 | 1,486 |
| 2382 | Building Equipment Contractors | 1,743 | 3,139 | 1,396 |
| 6214 | Outpatient Care Centers | 648 | 1,543 | 895 |
| 5617 | Services to Buildings and Dwellings | 4,370 | 5,244 | 874 |
| 6221 | General Medical and Surgical Hospitals | 3,605 | 4,419 | 814 |
| 5613 | Employment Services | 1,350 | 2,152 | 802 |
| 5616 | Investigation and Security Services | 1,674 | 2,453 | 779 |
| 2361 | Residential Building Construction | 1,189 | 1,894 | 705 |
| 6233 | Continuing Care Retirement Communities and Assisted Living | 1,000 | 1,625 | 625 |
| | Facilities for the Elderly | | | |
| 4411 | Automobile Dealers | 1,680 | 2,286 | 606 |
| 6232 | Residential Intellectual and Developmental Disability, Mental Health, | 828 | 1,362 | 534 |
| | and Substance Abuse Facilities | | | |
| 1110 | Crop Production | 3,817 | 4,341 | 524 |
| 4523 | General Merchandise Stores, including Warehouse Clubs and | 3,165 | 3,689 | 524 |
| | Supercenters | | | |
| 5313 | Activities Related to Real Estate | 1,269 | 1,742 | 473 |
| 4481 | Clothing Stores | 1,685 | 2,148 | 463 |
| 9039 | Local Government, Excluding Education and Hospitals | 6,082 | 6,539 | 457 |
| 4471 | Gasoline Stations | 944 | 1,394 | 450 |
| 3114 | Fruit and Vegetable Preserving and Specialty Food Manufacturing | 127 | 565 | 438 |
| 6213 | Offices of Other Health Practitioners | 518 | 947 | 429 |
| 9999 | Unclassified Industry | 469 | 872 | 403 |
| 8129 | Other Personal Services | 475 | 815 | 340 |
| 7113 | Promoters of Performing Arts, Sports, and Similar Events | 153 | 467 | 314 |
| 8111 | Automotive Repair and Maintenance | 1,212 | 1,523 | 311 |
| 2383 | Building Finishing Contractors | 1,219 | 1,520 | 301 |
| 4461 | Health and Personal Care Stores | 1,404 | 1,699 | 295 |

RIVERSIDE COUNTY EASTERN REGION WIOA METHODOLOGY FOR DETERMINING IN DEMAND INDUSTRIES AND OCCUPATIONS

| | 4451 | Grocery Stores | 3,860 | 4,140 | 280 |
|--|----------|--|-------|----------|--|
| 6212 Offices of Dentists 984 1,239 255 5242 Agencies, Brokerages, and Other Insurance Related Activities 443 678 235 5242 Agencies, Brokerages, and Other Insurance Related Activities 493 435 232 5413 Architectural, Engineering, and Related Services 495 724 229 4884 Support Activities for Road Transportation 156 382 226 7139 Other Amusement and Recreation Industries 5,585 5,802 217 5418 Advertising, Public Relations, and Related Services 208 412 204 8121 Personal Care Services 351 548 197 4422 Home Furnishings Stores 351 548 197 4422 Home Health Care Services 351 548 197 5411 Legal Services 351 548 197 5421 Louriers and Express Delivery Services 213 383 170 5421 Legal Services 213 383 170 < | | | + - | | |
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| 4533 Used Merchandise Stores 186 316 130 6243 Vocational Rehabilitation Services 69 191 122 5629 Remediation and Other Waste Management Services 48 165 117 5121 Motion Picture and Video Industries 352 466 114 6231 Nursing Care Facilities (Skilled Nursing Facilities) 1,026 1,139 113 9011 Federal Government, Civilian 987 1,100 113 2371 Utility System Construction 162 274 112 5619 Other Support Services 256 366 110 4841 General Freight Trucking 298 407 109 2362 Nonresidential Building Construction 352 460 108 5112 Software Publishers 35 138 103 4421 Furniture Stores 570 666 96 6219 Other Ambulatory Health Care Services 209 305 96 2389 Other Specialty Trade Contractors 867 960 93 4881 | 4004 | | 425 | 250 | 400 |
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| 5629 Remediation and Other Waste Management Services 48 165 117 5121 Motion Picture and Video Industries 352 466 114 6231 Nursing Care Facilities (Skilled Nursing Facilities) 1,026 1,139 113 9011 Federal Government, Civilian 987 1,100 113 2371 Utility System Construction 162 274 112 5619 Other Support Services 256 366 110 4841 General Freight Trucking 298 407 109 2362 Nonresidential Building Construction 352 460 108 3112 Software Publishers 35 138 103 4421 Furniture Stores 570 666 96 6219 Other Ambulatory Health Care Services 209 305 96 2389 Other Specialty Trade Contractors 867 960 93 4881 Support Activities for Air Transportation 210 301 91 5419 <t< td=""><td></td><td></td><td></td><td>1</td><td></td></t<> | | | | 1 | |
| 5121 Motion Picture and Video Industries 352 466 114 6231 Nursing Care Facilities (Skilled Nursing Facilities) 1,026 1,139 113 9011 Federal Government, Civilian 987 1,100 113 2371 Utility System Construction 162 274 112 5619 Other Support Services 256 366 110 4841 General Freight Trucking 298 407 109 2362 Nonresidential Building Construction 352 460 108 5112 Software Publishers 35 138 103 4421 Furniture Stores 570 666 96 6219 Other Ambulatory Health Care Services 209 305 96 2389 Other Specialty Trade Contractors 867 960 93 4881 Support Activities for Air Transportation 210 301 91 5419 Other Professional, Scientific, and Technical Services 421 503 82 6116 Other Schools and Instruction 141 221 80 | | | 1 | + | |
| 6231 Nursing Care Facilities (Skilled Nursing Facilities) 1,026 1,139 113 9011 Federal Government, Civilian 987 1,100 113 2371 Utility System Construction 162 274 112 5619 Other Support Services 256 366 110 4841 General Freight Trucking 298 407 109 2362 Nonresidential Building Construction 352 460 108 5112 Software Publishers 35 138 103 4421 Furniture Stores 570 666 96 6219 Other Ambulatory Health Care Services 209 305 96 2389 Other Specialty Trade Contractors 867 960 93 4881 Support Activities for Air Transportation 210 301 91 5419 Other Professional, Scientific, and Technical Services 421 503 82 6116 Other Schools and Instruction 141 221 80 7131 Amusement Parks and Arcades 264 344 80 9029 | | | | + | |
| 9011 Federal Government, Civilian 987 1,100 113 2371 Utility System Construction 162 274 112 5619 Other Support Services 256 366 110 4841 General Freight Trucking 298 407 109 2362 Nonresidential Building Construction 352 460 108 5112 Software Publishers 35 138 103 4421 Furniture Stores 570 666 96 6219 Other Ambulatory Health Care Services 209 305 96 2389 Other Specialty Trade Contractors 867 960 93 4881 Support Activities for Air Transportation 210 301 91 5419 Other Professional, Scientific, and Technical Services 421 503 82 6116 Other Schools and Instruction 141 221 80 7131 Amusement Parks and Arcades 264 344 80 9029 State Government, Excluding Education and Hospitals 915 995 80 5173 | <u> </u> | | | | |
| 2371 Utility System Construction 162 274 112 5619 Other Support Services 256 366 110 4841 General Freight Trucking 298 407 109 2362 Nonresidential Building Construction 352 460 108 5112 Software Publishers 35 138 103 4421 Furniture Stores 570 666 96 6219 Other Ambulatory Health Care Services 209 305 96 2389 Other Specialty Trade Contractors 867 960 93 4881 Support Activities for Air Transportation 210 301 91 5419 Other Professional, Scientific, and Technical Services 421 503 82 6116 Other Schools and Instruction 141 221 80 7131 Amusement Parks and Arcades 264 344 80 9029 State Government, Excluding Education and Hospitals 915 995 80 5173 Wired and Wireless Telecommunications Carriers 605 681 76 | | | | | |
| 5619 Other Support Services 256 366 110 4841 General Freight Trucking 298 407 109 2362 Nonresidential Building Construction 352 460 108 5112 Software Publishers 35 138 103 4421 Furniture Stores 570 666 96 6219 Other Ambulatory Health Care Services 209 305 96 2389 Other Specialty Trade Contractors 867 960 93 4881 Support Activities for Air Transportation 210 301 91 5419 Other Professional, Scientific, and Technical Services 421 503 82 6116 Other Schools and Instruction 141 221 80 7131 Amusement Parks and Arcades 264 344 80 9029 State Government, Excluding Education and Hospitals 915 995 80 5173 Wired and Wireless Telecommunications Carriers 605 681 76 6244 | | | | | |
| 4841 General Freight Trucking 298 407 109 2362 Nonresidential Building Construction 352 460 108 5112 Software Publishers 35 138 103 4421 Furniture Stores 570 666 96 6219 Other Ambulatory Health Care Services 209 305 96 2389 Other Specialty Trade Contractors 867 960 93 4881 Support Activities for Air Transportation 210 301 91 5419 Other Professional, Scientific, and Technical Services 421 503 82 6116 Other Schools and Instruction 141 221 80 7131 Amusement Parks and Arcades 264 344 80 9029 State Government, Excluding Education and Hospitals 915 995 80 5173 Wired and Wireless Telecommunications Carriers 605 681 76 6244 Child Day Care Services 513 583 70 4412 Other Motor Vehicle Dealers 93 161 68 < | | | | | |
| 2362 Nonresidential Building Construction 352 460 108 5112 Software Publishers 35 138 103 4421 Furniture Stores 570 666 96 6219 Other Ambulatory Health Care Services 209 305 96 2389 Other Specialty Trade Contractors 867 960 93 4881 Support Activities for Air Transportation 210 301 91 5419 Other Professional, Scientific, and Technical Services 421 503 82 6116 Other Schools and Instruction 141 221 80 7131 Amusement Parks and Arcades 264 344 80 9029 State Government, Excluding Education and Hospitals 915 995 80 5173 Wired and Wireless Telecommunications Carriers 605 681 76 6244 Child Day Care Services 513 583 70 4412 Other Motor Vehicle Dealers 93 161 68 6115 Technical and Trade Schools 117 185 68 | | | + | + | |
| 5112 Software Publishers 35 138 103 4421 Furniture Stores 570 666 96 6219 Other Ambulatory Health Care Services 209 305 96 2389 Other Specialty Trade Contractors 867 960 93 4881 Support Activities for Air Transportation 210 301 91 5419 Other Professional, Scientific, and Technical Services 421 503 82 6116 Other Schools and Instruction 141 221 80 7131 Amusement Parks and Arcades 264 344 80 9029 State Government, Excluding Education and Hospitals 915 995 80 5173 Wired and Wireless Telecommunications Carriers 605 681 76 6244 Child Day Care Services 513 583 70 4412 Other Motor Vehicle Dealers 93 161 68 6115 Technical and Trade Schools 117 185 68 5412 Accounting, Tax Preparation, Bookkeeping, and Payroll Services 751 818 67 | | | | | |
| 4421Furniture Stores570666966219Other Ambulatory Health Care Services209305962389Other Specialty Trade Contractors867960934881Support Activities for Air Transportation210301915419Other Professional, Scientific, and Technical Services421503826116Other Schools and Instruction141221807131Amusement Parks and Arcades264344809029State Government, Excluding Education and Hospitals915995805173Wired and Wireless Telecommunications Carriers605681766244Child Day Care Services513583704412Other Motor Vehicle Dealers93161686115Technical and Trade Schools117185685412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | | | | + | |
| 6219Other Ambulatory Health Care Services209305962389Other Specialty Trade Contractors867960934881Support Activities for Air Transportation210301915419Other Professional, Scientific, and Technical Services421503826116Other Schools and Instruction141221807131Amusement Parks and Arcades264344809029State Government, Excluding Education and Hospitals915995805173Wired and Wireless Telecommunications Carriers605681766244Child Day Care Services513583704412Other Motor Vehicle Dealers93161686115Technical and Trade Schools117185685412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | | Software Publishers | | | |
| 2389Other Specialty Trade Contractors867960934881Support Activities for Air Transportation210301915419Other Professional, Scientific, and Technical Services421503826116Other Schools and Instruction141221807131Amusement Parks and Arcades264344809029State Government, Excluding Education and Hospitals915995805173Wired and Wireless Telecommunications Carriers605681766244Child Day Care Services513583704412Other Motor Vehicle Dealers93161686115Technical and Trade Schools117185685412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | | | | | |
| 4881Support Activities for Air Transportation210301915419Other Professional, Scientific, and Technical Services421503826116Other Schools and Instruction141221807131Amusement Parks and Arcades264344809029State Government, Excluding Education and Hospitals915995805173Wired and Wireless Telecommunications Carriers605681766244Child Day Care Services513583704412Other Motor Vehicle Dealers93161686115Technical and Trade Schools117185685412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | | · | | | |
| 5419Other Professional, Scientific, and Technical Services421503826116Other Schools and Instruction141221807131Amusement Parks and Arcades264344809029State Government, Excluding Education and Hospitals915995805173Wired and Wireless Telecommunications Carriers605681766244Child Day Care Services513583704412Other Motor Vehicle Dealers93161686115Technical and Trade Schools117185685412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | | , , | | + | |
| 6116Other Schools and Instruction141221807131Amusement Parks and Arcades264344809029State Government, Excluding Education and Hospitals915995805173Wired and Wireless Telecommunications Carriers605681766244Child Day Care Services513583704412Other Motor Vehicle Dealers93161686115Technical and Trade Schools117185685412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | | | | 1 | |
| 7131Amusement Parks and Arcades264344809029State Government, Excluding Education and Hospitals915995805173Wired and Wireless Telecommunications Carriers605681766244Child Day Care Services513583704412Other Motor Vehicle Dealers93161686115Technical and Trade Schools117185685412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | | | 421 | 503 | 82 |
| 9029State Government, Excluding Education and Hospitals915995805173Wired and Wireless Telecommunications Carriers605681766244Child Day Care Services513583704412Other Motor Vehicle Dealers93161686115Technical and Trade Schools117185685412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | 6116 | | 141 | 221 | 80 |
| 5173Wired and Wireless Telecommunications Carriers605681766244Child Day Care Services513583704412Other Motor Vehicle Dealers93161686115Technical and Trade Schools117185685412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | | | | + | 80 |
| 6244Child Day Care Services513583704412Other Motor Vehicle Dealers93161686115Technical and Trade Schools117185685412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | | | | 995 | |
| 4412Other Motor Vehicle Dealers93161686115Technical and Trade Schools117185685412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | 5173 | Wired and Wireless Telecommunications Carriers | | 681 | 76 |
| 6115Technical and Trade Schools117185685412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | 6244 | Child Day Care Services | 513 | 583 | 70 |
| 5412Accounting, Tax Preparation, Bookkeeping, and Payroll Services751818674442Lawn and Garden Equipment and Supplies Stores13119564 | 4412 | Other Motor Vehicle Dealers | 93 | 161 | 68 |
| 4442 Lawn and Garden Equipment and Supplies Stores 131 195 64 | 6115 | Technical and Trade Schools | 117 | 185 | 68 |
| | 5412 | Accounting, Tax Preparation, Bookkeeping, and Payroll Services | 751 | 818 | 67 |
| 5222 Nondepository Credit Intermediation 278 342 64 | 4442 | Lawn and Garden Equipment and Supplies Stores | 131 | 195 | 64 |
| | 5222 | Nondepository Credit Intermediation | 278 | 342 | 64 |

RIVERSIDE COUNTY EASTERN REGION WIOA METHODOLOGY FOR DETERMINING IN DEMAND INDUSTRIES AND OCCUPATIONS

| | T | 1 | 1 | |
|------|--|-------|------------|------|
| 6215 | Medical and Diagnostic Laboratories | 466 | 529 | 63 |
| 4922 | Local Messengers and Local Delivery | 41 | 101 | 60 |
| 4231 | Motor Vehicle and Motor Vehicle Parts and Supplies Merchant | 107 | 166 | 59 |
| | Wholesalers | | | |
| 6222 | Psychiatric and Substance Abuse Hospitals | 49 | 108 | 59 |
| 4539 | Other Miscellaneous Store Retailers | 390 | 447 | 57 |
| 4249 | Miscellaneous Nondurable Goods Merchant Wholesalers | 262 | 314 | 52 |
| 8133 | Social Advocacy Organizations | 75 | 127 | 52 |
| 3273 | Cement and Concrete Product Manufacturing | 175 | 221 | 46 |
| 3351 | Electric Lighting Equipment Manufacturing | 16 | 61 | 45 |
| 5223 | Activities Related to Credit Intermediation | 63 | 107 | 44 |
| 3372 | Office Furniture (including Fixtures) Manufacturing | 34 | 77 | 43 |
| 4482 | Shoe Stores | 170 | 213 | 43 |
| 4453 | Beer, Wine, and Liquor Stores | 109 | 151 | 42 |
| 4238 | Machinery, Equipment, and Supplies Merchant Wholesalers | 161 | 201 | 40 |
| 5414 | Specialized Design Services | 123 | 163 | 40 |
| 6242 | Community Food and Housing, and Emergency and Other Relief | 81 | 119 | 38 |
| | Services | | | |
| 3371 | Household and Institutional Furniture and Kitchen Cabinet | 37 | 74 | 37 |
| | Manufacturing | | | |
| 4233 | Lumber and Other Construction Materials Merchant Wholesalers | 111 | 148 | 37 |
| 6113 | Colleges, Universities, and Professional Schools | 111 | 147 | 36 |
| 7112 | Spectator Sports | 61 | 97 | 36 |
| 3262 | Rubber Product Manufacturing | 126 | 160 | 34 |
| 3121 | Beverage Manufacturing | 45 | 78 | 33 |
| 5615 | Travel Arrangement and Reservation Services | 239 | 272 | 33 |
| 4889 | Other Support Activities for Transportation | 39 | 71 | 32 |
| 4541 | Electronic Shopping and Mail-Order Houses | 38 | 68 | 30 |
| 6211 | Offices of Physicians | 3,313 | 3,342 | 29 |
| 7115 | Independent Artists, Writers, and Performers | 18 | 47 | 29 |
| 4413 | Automotive Parts, Accessories, and Tire Stores | 573 | 600 | 27 |
| 3253 | Pesticide, Fertilizer, and Other Agricultural Chemical Manufacturing | 40 | 65 | 25 |
| 4885 | Freight Transportation Arrangement | 12 | 37 | 25 |
| 5621 | Waste Collection | 227 | 251 | 24 |
| 5622 | Waste Treatment and Disposal | 91 | 114 | 23 |
| 4237 | Hardware, and Plumbing and Heating Equipment and Supplies | 79 | 101 | 22 |
| | Merchant Wholesalers | | | |
| 4871 | Scenic and Sightseeing Transportation, Land | 17 | 39 | 22 |
| 4842 | Specialized Freight Trucking | 121 | 140 | 19 |
| 3255 | Paint, Coating, and Adhesive Manufacturing | 13 | 31 | 18 |
| 3279 | Other Nonmetallic Mineral Product Manufacturing | 47 | 65 | 18 |
| 8132 | Grantmaking and Giving Services | 123 | 140 | 17 |
| 3328 | Coating, Engraving, Heat Treating, and Allied Activities | 42 | 58 | 16 |
| 4244 | Grocery and Related Product Merchant Wholesalers | 430 | 446 | 16 |
| 5191 | Other Information Services | 60 | 76 | 16 |
| 7121 | Museums, Historical Sites, and Similar Institutions | 249 | 264 | 15 |
| ,141 | iviascams, mistorical sites, and similar mistitutions | 243 | _ <u>_</u> | 1 10 |

RIVERSIDE COUNTY EASTERN REGION WIOA METHODOLOGY FOR DETERMINING IN DEMAND INDUSTRIES AND OCCUPATIONS

| 8113 | Commercial and Industrial Machinery and Equipment (except | 56 | 69 | 13 |
|------|---|-----|-----|----|
| | Automotive and Electronic) Repair and Maintenance | | | |
| 8122 | Death Care Services | 101 | 113 | 12 |
| 1133 | Logging | 0 | 11 | 11 |
| 3256 | Soap, Cleaning Compound, and Toilet Preparation Manufacturing | 56 | 67 | 11 |
| 4452 | Specialty Food Stores | 141 | 152 | 11 |
| 4854 | School and Employee Bus Transportation | 78 | 88 | 10 |
| 4812 | Nonscheduled Air Transportation | 34 | 43 | 9 |
| 8112 | Electronic and Precision Equipment Repair and Maintenance | 16 | 25 | 9 |
| 2123 | Nonmetallic Mineral Mining and Quarrying | 33 | 41 | 8 |
| 4236 | Household Appliances and Electrical and Electronic Goods Merchant | 101 | 109 | 8 |
| | Wholesalers | | | |
| 2373 | Highway, Street, and Bridge Construction | 33 | 40 | 7 |
| 4242 | Drugs and Druggists' Sundries Merchant Wholesalers | 26 | 33 | 7 |
| 4859 | Other Transit and Ground Passenger Transportation | 87 | 91 | 4 |
| 3241 | Petroleum and Coal Products Manufacturing | 20 | 23 | 3 |
| 3391 | Medical Equipment and Supplies Manufacturing | 16 | 19 | 3 |
| 5611 | Office Administrative Services | 495 | 498 | 3 |

Source: Emsi Analyst

Step 2. Sub-Sector increase of ≥ 500 jobs.

The sub-sector should currently and/or potentially employ a large number of individuals. Locally defined standard is an increase of at least 500 jobs over the targeted time frame. The table below shows the sub-sectors that meet that criteria.

2014-2024 Industry Table for Eastern WDB Region of Riverside County

| NAICS | Description | 2014 | 2024 | 2014 - |
|-------|---|--------|--------|--------|
| | | Jobs | Jobs | 2024 |
| | | | | Change |
| 6241 | Individual and Family Services | 4,943 | 10,993 | 6,050 |
| 7225 | Restaurants and Other Eating Places | 15,087 | 19,179 | 4,092 |
| 9036 | Education and Hospitals (Local Government) | 9,576 | 12,075 | 2,499 |
| 7211 | Traveler Accommodation | 8,693 | 10,599 | 1,906 |
| 2381 | Foundation, Structure, and Building Exterior Contractors | 1,229 | 2,715 | 1,486 |
| 2382 | Building Equipment Contractors | 1,743 | 3,139 | 1,396 |
| 6214 | Outpatient Care Centers | 648 | 1,543 | 895 |
| 5617 | Services to Buildings and Dwellings | 4,370 | 5,244 | 874 |
| 6221 | General Medical and Surgical Hospitals | 3,605 | 4,419 | 814 |
| 5613 | Employment Services | 1,350 | 2,152 | 802 |
| 5616 | Investigation and Security Services | 1,674 | 2,453 | 779 |
| 2361 | Residential Building Construction | 1,189 | 1,894 | 705 |
| 6233 | Continuing Care Retirement Communities and Assisted Living Facilities | 1,000 | 1,625 | 625 |
| | for the Elderly | | | |
| 4411 | Automobile Dealers | 1,680 | 2,286 | 606 |
| 6232 | Residential Intellectual and Developmental Disability, Mental Health, | 828 | 1,362 | 534 |
| | and Substance Abuse Facilities | | | |
| 1110 | Crop Production | 3,817 | 4,341 | 524 |

Source: Emsi Analyst

Step 3. Sub-Sectors with a self-sufficiency wage:

Each sub-sector must be evaluated in terms of living wage leading to self-sufficiency. Self-sufficiency wage established by local policy, Self-Sufficiency Standard for employed Adults, #19-18. Using calculated average earnings per job to see if average is at or above the \$14.55. This translates into \$30,264 Annual earnings. Those sectors that do not meet the requirement are shown in red text.

| NAICS | Description | 2014 | 2024 | 2014 - | Avg. |
|-------|---|--------|--------|--------|----------|
| | | Jobs | Jobs | 2024 | Earnings |
| | | | | Change | Per Job |
| 6221 | General Medical and Surgical Hospitals | 3,605 | 4,419 | 814 | \$88,293 |
| 9036 | Education and Hospitals (Local Government) | 9,576 | 12,075 | 2,499 | \$82,290 |
| 4411 | Automobile Dealers | 1,680 | 2,286 | 606 | \$69,803 |
| 2361 | Residential Building Construction | 1,189 | 1,894 | 705 | \$68,212 |
| 6214 | Outpatient Care Centers | 648 | 1,543 | 895 | \$68,095 |
| 2382 | Building Equipment Contractors | 1,743 | 3,139 | 1,396 | \$63,040 |
| 2381 | Foundation, Structure, and Building Exterior Contractors | 1,229 | 2,715 | 1,486 | \$51,866 |
| 6232 | Residential Intellectual and Developmental Disability, Mental Health, | 828 | 1,362 | 534 | \$45,950 |
| | and Substance Abuse Facilities | | | | |
| 1110 | Crop Production | 3,817 | 4,341 | 524 | \$41,325 |
| 5617 | Services to Buildings and Dwellings | 4,370 | 5,244 | 874 | \$39,146 |
| 7211 | Traveler Accommodation | 8,693 | 10,599 | 1,906 | \$35,905 |
| 6233 | Continuing Care Retirement Communities and Assisted Living | 1,000 | 1,625 | 625 | \$34,270 |
| | Facilities for the Elderly | | | | |
| 4523 | General Merchandise Stores, including Warehouse Clubs and | 3,165 | 3,689 | 524 | \$34,247 |
| | Supercenters | | | | |
| 5613 | Employment Services | 1,350 | 2,152 | 802 | \$31,111 |
| 5616 | Investigation and Security Services | 1,674 | 2,453 | 779 | \$24,805 |
| 7225 | Restaurants and Other Eating Places | 15,087 | 19,179 | 4,092 | \$24,286 |

Step 4. Sub-Sectors that meet training requirements:

After filtering the 4 digit industry sub-sectors we look at the occupations within the sub-sector itself. Using staffing patterns (a list of occupations that are employed by a particular industry or sub-sector) for the remaining industry sub-sectors we determine the number of jobs for occupations that meet the requirements for training within the industry sub-sector to determine the possible impact of each sector.

The Occupational training requirements are:

- a) Does not require a college degree
- b) Any training needed is attainable in less than two years

The table below shows the final sub-sectors. Those that are not already in a countywide targeted industry sector are in gold text and job numbers for the region in the targeted time window are shown.

| NAICS | Description | New |
|-------|---|------|
| | | Jobs |
| 1110 | Crop Production | 301 |
| 2361 | Residential Building Construction | |
| 2381 | Foundation, Structure, and Building Exterior Contractors | |
| 2382 | Building Equipment Contractors | |
| 4411 | Automobile Dealers | |
| 4523 | General Merchandise Stores, including Warehouse Clubs and Supercenters | |
| 5613 | Employment Services | |
| 5617 | Services to Buildings and Dwellings | |
| 6214 | Outpatient Care Centers | |
| 6221 | General Medical and Surgical Hospitals | |
| 6232 | Residential Intellectual and Developmental Disability, Mental Health, and Substance Abuse | |
| | Facilities | |
| 6233 | Continuing Care Retirement Communities and Assisted Living Facilities for the Elderly | |
| 7211 | Traveler Accommodation | 450 |



Step 1: Identify positive growth sub-sectors

For the county level review we used 2 digit NAICS codes to view an entire industry sector as a whole. To view the Sub-County regions with a finer lens we went to the 4 digit NAICS code level. This provides us with closer detail on Industry sub-sectors (smaller groupings within an industry sector). Using Emsi Q12019 data we review the 4 Digit NAICS Industry sub-sectors growth projections to see which sub-sectors show positive growth. There were a total of 271 4 digit sub-sectors. The following table shows those with positive growth.

2014-2024 Industry Sub-Sector Table for Western WDB Region of Riverside County

| NAICS | Description | 2014 | 2024 | 2014 - |
|-------|---|--------|--------|--------|
| | | Jobs | Jobs | 2024 |
| | | | | Change |
| 4931 | Warehousing and Storage | 13,021 | 37,285 | 24,264 |
| 7225 | Restaurants and Other Eating Places | 23,138 | 31,026 | 7,888 |
| 9036 | Education and Hospitals (Local Government) | 21,159 | 26,714 | 5,555 |
| 6241 | Individual and Family Services | 10,891 | 24,231 | 13,340 |
| 9039 | Local Government, Excluding Education and Hospitals | 21,833 | 23,476 | 1,643 |
| 2382 | Building Equipment Contractors | 5,902 | 10,761 | 4,859 |
| 2381 | Foundation, Structure, and Building Exterior Contractors | 4,929 | 10,451 | 5,522 |
| 5613 | Employment Services | 7,206 | 10,336 | 3,130 |
| 6221 | General Medical and Surgical Hospitals | 7,596 | 9,310 | 1,714 |
| 5616 | Investigation and Security Services | 5,441 | 8,107 | 2,666 |
| 2383 | Building Finishing Contractors | 6,583 | 7,964 | 1,381 |
| 4451 | Grocery Stores | 6,477 | 6,916 | 439 |
| 5617 | Services to Buildings and Dwellings | 4,723 | 5,919 | 1,196 |
| 6211 | Offices of Physicians | 5,784 | 5,873 | 89 |
| 4841 | General Freight Trucking | 4,028 | 5,529 | 1,501 |
| 6214 | Outpatient Care Centers | 1,247 | 5,256 | 4,009 |
| 4523 | General Merchandise Stores, including Warehouse Clubs and | 4,317 | 5,023 | 706 |
| | Supercenters | | | |
| 4411 | Automobile Dealers | 2,937 | 4,494 | 1,557 |
| 4244 | Grocery and Related Product Merchant Wholesalers | 3,530 | 4,231 | 701 |
| 2371 | Utility System Construction | 1,707 | 4,051 | 2,344 |
| 9029 | State Government, Excluding Education and Hospitals | 3,287 | 3,571 | 284 |
| 4441 | Building Material and Supplies Dealers | 3,031 | 3,564 | 533 |
| 8111 | Automotive Repair and Maintenance | 2,558 | 3,173 | 615 |
| 9011 | Federal Government, Civilian | 2,955 | 3,162 | 207 |
| 6212 | Offices of Dentists | 2,468 | 3,108 | 640 |
| 2389 | Other Specialty Trade Contractors | 2,514 | 3,076 | 562 |
| 4481 | Clothing Stores | 2,209 | 2,968 | 759 |
| 2361 | Residential Building Construction | 1,748 | 2,780 | 1,032 |
| 5413 | Architectural, Engineering, and Related Services | 1,939 | 2,779 | 840 |
| 6231 | Nursing Care Facilities (Skilled Nursing Facilities) | 2,442 | 2,712 | 270 |
| 4461 | Health and Personal Care Stores | 1,977 | 2,505 | 528 |

| 3261 | Plastics Product Manufacturing | 2,081 | 2,431 | 350 |
|------|---|--------|----------------|-------|
| 6233 | Continuing Care Retirement Communities and Assisted Living | 1,458 | 2,390 | 932 |
| | Facilities for the Elderly | , | | |
| 2373 | Highway, Street, and Bridge Construction | 1,953 | 2,375 | 422 |
| 7139 | Other Amusement and Recreation Industries | 1,831 | 2,218 | 387 |
| 2362 | Nonresidential Building Construction | 1,698 | 2,190 | 492 |
| 4243 | Apparel, Piece Goods, and Notions Merchant Wholesalers | 387 | 2,096 | 1,709 |
| 4471 | Gasoline Stations | 1,313 | 2,091 | 778 |
| 5242 | Agencies, Brokerages, and Other Insurance Related Activities | 1,291 | 2,061 | 770 |
| 4231 | Motor Vehicle and Motor Vehicle Parts and Supplies Merchant | 1,332 | 2,047 | 715 |
| | Wholesalers | _,,,,, | | - = = |
| 6113 | Colleges, Universities, and Professional Schools | 1,490 | 1,976 | 486 |
| 5411 | Legal Services | 1,334 | 1,971 | 637 |
| 8121 | Personal Care Services | 1,434 | 1,917 | 483 |
| 9999 | Unclassified Industry | 1,017 | 1,887 | 870 |
| 6216 | Home Health Care Services | 1,664 | 1,884 | 220 |
| 4413 | Automotive Parts, Accessories, and Tire Stores | 1,751 | 1,835 | 84 |
| 5614 | Business Support Services | 1,418 | 1,723 | 305 |
| 6243 | Vocational Rehabilitation Services | 616 | 1,716 | 1,100 |
| 3399 | Other Miscellaneous Manufacturing | 1,525 | 1,698 | 173 |
| 6213 | Offices of Other Health Practitioners | 964 | 1,670 | 706 |
| 5412 | Accounting, Tax Preparation, Bookkeeping, and Payroll Services | 1,486 | 1,650 | 164 |
| 4233 | Lumber and Other Construction Materials Merchant Wholesalers | 988 | 1,534 | 546 |
| 4842 | Specialized Freight Trucking | 1,215 | 1,528 | 313 |
| 9026 | Education and Hospitals (State Government) | 1,165 | 1,506 | 341 |
| 5313 | Activities Related to Real Estate | 1,068 | 1,495 | 427 |
| 4541 | Electronic Shopping and Mail-Order Houses | 812 | 1,458 | 646 |
| 5173 | Wired and Wireless Telecommunications Carriers | 1,274 | 1,438 | 155 |
| 3327 | Machine Shops; Turned Product; and Screw, Nut, and Bolt | 1,145 | 1,429 | 264 |
| 3327 | Manufacturing | 1,143 | 1,403 | 204 |
| 7211 | Traveler Accommodation | 1,101 | 1,341 | 240 |
| 3363 | Motor Vehicle Parts Manufacturing | 1,234 | 1,341 | 92 |
| 6244 | Child Day Care Services | 1,155 | 1,320 | 156 |
| 3219 | Other Wood Product Manufacturing | 851 | 1,311 | 449 |
| 6232 | Residential Intellectual and Developmental Disability, Mental | 934 | 1,285 | 351 |
| 0232 | Health, and Substance Abuse Facilities | 934 | 1,203 | 331 |
| 4885 | Freight Transportation Arrangement | 407 | 1 265 | 858 |
| 6219 | Other Ambulatory Health Care Services | 838 | 1,265 1,195 | 357 |
| 4539 | Other Miscellaneous Store Retailers | 776 | | 410 |
| | | + | 1,186 | + |
| 5419 | Other Professional, Scientific, and Technical Services | 904 | 1,182 | 278 |
| 5415 | Computer Systems Design and Related Services Hardware, and Dlumbing and Heating Equipment and Supplies | 1,092 | 1,125 | 33 |
| 4237 | Hardware, and Plumbing and Heating Equipment and Supplies Merchant Wholesalers | 774 | 1,099 | 325 |
| 5611 | Office Administrative Services | 1,076 | 1,083 | 7 |
| 4431 | Electronics and Appliance Stores | 1,030 | 1,048 | 18 |
| 3362 | Motor Vehicle Body and Trailer Manufacturing | 728 | 1,043 | 315 |
| JJU2 | I Walter vernicle body and Trailer Walturacturing | 120 | 1,043 | 717 |

| | T | | | |
|------|--|-------|-------|-----|
| 4238 | Machinery, Equipment, and Supplies Merchant Wholesalers | 862 | 1,037 | 175 |
| 6116 | Other Schools and Instruction | 676 | 1,010 | 334 |
| 4511 | Sporting Goods, Hobby, and Musical Instrument Stores | 1,001 | 1,008 | 7 |
| 5418 | Advertising, Public Relations, and Related Services | 490 | 999 | 509 |
| 5619 | Other Support Services | 773 | 976 | 203 |
| 4249 | Miscellaneous Nondurable Goods Merchant Wholesalers | 769 | 957 | 188 |
| 3222 | Converted Paper Product Manufacturing | 579 | 930 | 351 |
| 4422 | Home Furnishings Stores | 610 | 872 | 262 |
| 3118 | Bakeries and Tortilla Manufacturing | 403 | 839 | 436 |
| 3273 | Cement and Concrete Product Manufacturing | 757 | 820 | 63 |
| 5321 | Automotive Equipment Rental and Leasing | 402 | 818 | 416 |
| 4921 | Couriers and Express Delivery Services | 448 | 804 | 356 |
| 3364 | Aerospace Product and Parts Manufacturing | 726 | 788 | 62 |
| 5324 | Commercial and Industrial Machinery and Equipment Rental and | 346 | 770 | 424 |
| | Leasing | | | |
| 8123 | Drycleaning and Laundry Services | 610 | 754 | 144 |
| 4884 | Support Activities for Road Transportation | 280 | 753 | 473 |
| 3379 | Other Furniture Related Product Manufacturing | 686 | 732 | 46 |
| 5121 | Motion Picture and Video Industries | 364 | 722 | 358 |
| 3371 | Household and Institutional Furniture and Kitchen Cabinet | 345 | 707 | 362 |
| | Manufacturing | | | |
| 5222 | Nondepository Credit Intermediation | 583 | 700 | 117 |
| 1110 | Crop Production | 568 | 646 | 78 |
| 4235 | Metal and Mineral (except Petroleum) Merchant Wholesalers | 422 | 643 | 221 |
| 4854 | School and Employee Bus Transportation | 544 | 616 | 72 |
| 4412 | Other Motor Vehicle Dealers | 412 | 614 | 202 |
| 4241 | Paper and Paper Product Merchant Wholesalers | 582 | 583 | 1 |
| 8129 | Other Personal Services | 385 | 570 | 185 |
| 8113 | Commercial and Industrial Machinery and Equipment (except | 459 | 565 | 106 |
| | Automotive and Electronic) Repair and Maintenance | | | |
| 3332 | Industrial Machinery Manufacturing | 177 | 526 | 349 |
| 4242 | Drugs and Druggists' Sundries Merchant Wholesalers | 412 | 518 | 106 |
| 3114 | Fruit and Vegetable Preserving and Specialty Food Manufacturing | 124 | 507 | 383 |
| 5621 | Waste Collection | 442 | 502 | 60 |
| 3256 | Soap, Cleaning Compound, and Toilet Preparation Manufacturing | 369 | 499 | 130 |
| 4421 | Furniture Stores | 395 | 461 | 66 |
| 6115 | Technical and Trade Schools | 274 | 440 | 166 |
| 3252 | Resin, Synthetic Rubber, and Artificial and Synthetic Fibers and | 188 | 421 | 233 |
| | Filaments Manufacturing | | | |
| 4482 | Shoe Stores | 334 | 420 | 86 |
| 3279 | Other Nonmetallic Mineral Product Manufacturing | 281 | 410 | 129 |
| 6215 | Medical and Diagnostic Laboratories | 292 | 401 | 109 |
| 3372 | Office Furniture (including Fixtures) Manufacturing | 386 | 398 | 12 |
| 5622 | Waste Treatment and Disposal | 371 | 392 | 21 |
| 3359 | Other Electrical Equipment and Component Manufacturing | 286 | 389 | 103 |
| 4533 | Used Merchandise Stores | 222 | 378 | 156 |
| | 1 | · | - | |

| 3311 | Iron and Steel Mills and Ferroalloy Manufacturing | 230 | 373 | 143 |
|------|---|-----|-----|-----|
| 4442 | Lawn and Garden Equipment and Supplies Stores | 240 | 371 | 131 |
| 5223 | Activities Related to Credit Intermediation | 279 | 349 | 70 |
| 3321 | Forging and Stamping | 311 | 339 | 28 |
| 3324 | Boiler, Tank, and Shipping Container Manufacturing | 258 | 334 | 76 |
| 6242 | Community Food and Housing, and Emergency and Other Relief | 220 | 327 | 107 |
| | Services | | | |
| 4882 | Support Activities for Rail Transportation | 114 | 310 | 196 |
| 3119 | Other Food Manufacturing | 150 | 310 | 160 |
| 4453 | Beer, Wine, and Liquor Stores | 215 | 297 | 82 |
| 3334 | Ventilation, Heating, Air-Conditioning, and Commercial | 179 | 277 | 98 |
| | Refrigeration Equipment Manufacturing | | | |
| 3259 | Other Chemical Product and Preparation Manufacturing | 232 | 274 | 42 |
| 3272 | Glass and Glass Product Manufacturing | 232 | 261 | 29 |
| 8131 | Religious Organizations | 254 | 259 | 5 |
| 8139 | Business, Professional, Labor, Political, and Similar Organizations | 231 | 236 | 5 |
| 4483 | Jewelry, Luggage, and Leather Goods Stores | 205 | 231 | 26 |
| 8122 | Death Care Services | 181 | 216 | 35 |
| 5191 | Other Information Services | 179 | 213 | 34 |
| 2123 | Nonmetallic Mineral Mining and Quarrying | 160 | 211 | 51 |
| 3262 | Rubber Product Manufacturing | 180 | 206 | 26 |
| 3149 | Other Textile Product Mills | 172 | 192 | 20 |
| 3111 | Animal Food Manufacturing | 149 | 189 | 40 |
| 3255 | Paint, Coating, and Adhesive Manufacturing | 124 | 184 | 60 |
| 7131 | Amusement Parks and Arcades | 126 | 184 | 58 |
| 3241 | Petroleum and Coal Products Manufacturing | 147 | 169 | 22 |
| 4881 | Support Activities for Air Transportation | 140 | 165 | 25 |
| 3335 | Metalworking Machinery Manufacturing | 151 | 159 | 8 |
| 3328 | Coating, Engraving, Heat Treating, and Allied Activities | 137 | 139 | 2 |
| 6117 | Educational Support Services | 52 | 128 | 76 |
| 5231 | Securities and Commodity Contracts Intermediation and | 105 | 124 | 19 |
| | Brokerage | | | |
| 7113 | Promoters of Performing Arts, Sports, and Similar Events | 40 | 123 | 83 |
| 8133 | Social Advocacy Organizations | 89 | 112 | 23 |
| 3336 | Engine, Turbine, and Power Transmission Equipment | 60 | 111 | 51 |
| | Manufacturing | 1 | | |
| 7115 | Independent Artists, Writers, and Performers | 39 | 101 | 62 |
| 5174 | Satellite Telecommunications | 86 | 94 | 8 |
| 3152 | Cut and Sew Apparel Manufacturing | 58 | 91 | 33 |
| 4922 | Local Messengers and Local Delivery | 37 | 91 | 54 |
| 3312 | Steel Product Manufacturing from Purchased Steel | 11 | 72 | 61 |
| 7121 | Museums, Historical Sites, and Similar Institutions | 65 | 69 | 4 |
| 3351 | Electric Lighting Equipment Manufacturing | 16 | 68 | 52 |
| 5414 | Specialized Design Services | 59 | 62 | 3 |
| 7112 | Spectator Sports | 45 | 59 | 14 |
| 8132 | Grantmaking and Giving Services | 55 | 56 | 1 |

| 3322 | Cutlery and Handtool Manufacturing | 48 | 51 | 3 |
|------|--|----|----|---|
| 3253 | Pesticide, Fertilizer, and Other Agricultural Chemical | 28 | 34 | 6 |
| | Manufacturing | | | |
| 7114 | Agents and Managers for Artists, Athletes, Entertainers, and | 10 | 13 | 3 |
| | Other Public Figures | | | |

Step 2: Sub-Sector increase of ≥ 500 jobs

The sub-sector should currently and/or potentially employ a large number of individuals. Locally defined standard is an increase of at least 500 jobs over the targeted time frame. The table below shows the subsectors that met that criteria.

2014-2024 Industry Sub-Sector Table for Western WDB Region of Riverside County

| NAICS | Description | 2014 | 2024 | 2014 - |
|-------|--|--------|--------|--------|
| | | Jobs | Jobs | 2024 |
| | | | | Change |
| 2361 | Residential Building Construction | 1,748 | 2,780 | 1,032 |
| 2371 | Utility System Construction | 1,707 | 4,051 | 2,344 |
| 2381 | Foundation, Structure, and Building Exterior Contractors | 4,929 | 10,451 | 5,522 |
| 2382 | Building Equipment Contractors | 5,902 | 10,761 | 4,859 |
| 2383 | Building Finishing Contractors | 6,583 | 7,964 | 1,381 |
| 2389 | Other Specialty Trade Contractors | 2,514 | 3,076 | 562 |
| 4231 | Motor Vehicle and Motor Vehicle Parts and Supplies Merchant | 1,332 | 2,047 | 715 |
| | Wholesalers | | | |
| 4233 | Lumber and Other Construction Materials Merchant Wholesalers | 988 | 1,534 | 546 |
| 4243 | Apparel, Piece Goods, and Notions Merchant Wholesalers | 387 | 2,096 | 1,709 |
| 4244 | Grocery and Related Product Merchant Wholesalers | 3,530 | 4,231 | 701 |
| 4411 | Automobile Dealers | 2,937 | 4,494 | 1,557 |
| 4441 | Building Material and Supplies Dealers | 3,031 | 3,564 | 533 |
| 4461 | Health and Personal Care Stores | 1,977 | 2,505 | 528 |
| 4471 | Gasoline Stations | 1,313 | 2,091 | 778 |
| 4481 | Clothing Stores | 2,209 | 2,968 | 759 |
| 4523 | General Merchandise Stores, including Warehouse Clubs and | 4,317 | 5,023 | 706 |
| | Supercenters | | | |
| 4541 | Electronic Shopping and Mail-Order Houses | 812 | 1,458 | 646 |
| 4841 | General Freight Trucking | 4,028 | 5,529 | 1,501 |
| 4885 | Freight Transportation Arrangement | 407 | 1,265 | 858 |
| 4931 | Warehousing and Storage | 13,021 | 37,285 | 24,264 |
| 5242 | Agencies, Brokerages, and Other Insurance Related Activities | 1,291 | 2,061 | 770 |
| 5411 | Legal Services | 1,334 | 1,971 | 637 |
| 5413 | Architectural, Engineering, and Related Services | 1,939 | 2,779 | 840 |
| 5418 | Advertising, Public Relations, and Related Services | 490 | 999 | 509 |
| 5613 | Employment Services | 7,206 | 10,336 | 3,130 |
| 5616 | Investigation and Security Services | 5,441 | 8,107 | 2,666 |
| 5617 | Services to Buildings and Dwellings | 4,723 | 5,919 | 1,196 |
| 6212 | Offices of Dentists | 2,468 | 3,108 | 640 |
| 6213 | Offices of Other Health Practitioners | 964 | 1,670 | 706 |
| 6214 | Outpatient Care Centers | 1,247 | 5,256 | 4,009 |
| 6221 | General Medical and Surgical Hospitals | 7,596 | 9,310 | 1,714 |
| 6233 | Continuing Care Retirement Communities and Assisted Living | 1,458 | 2,390 | 932 |
| | Facilities for the Elderly | | | |
| 6241 | Individual and Family Services | 10,891 | 24,231 | 13,340 |
| 6243 | Vocational Rehabilitation Services | 616 | 1,716 | 1,100 |

| 7225 | Restaurants and Other Eating Places | 23,138 | 31,026 | 7,888 |
|------|-------------------------------------|--------|--------|-------|
| 8111 | Automotive Repair and Maintenance | 2,558 | 3,173 | 615 |

Step 3: Sub-Sectors with self-sufficiency wage

Each sub-sector must be evaluated in terms of living wage leading to Self Sufficiency. Self-sufficiency wage established by local policy, Self-Sufficiency Standard for employed Adults, #19-18. Using calculated average earnings per job to see if average is at or above the \$14.55. This translates into \$30,264 Annual earnings. Those sectors that do not meet the requirement are shown in red text.

| NAICS | Description | 2014 Jobs | 2024 Jobs | 2014 - 2024 Change | Avg. Earnings Per Job |
|-------|---|--------------|--------------|--------------------------|-----------------------------|
| 2361 | Residential Building Construction | 1,748 | 2,780 | 1,032 | \$70,436 |
| 2371 | Utility System Construction | 1,707 | 4,051 | 2,344 | \$89,541 |
| 2381 | Foundation, Structure, and Building Exterior Contractors | 4,929 | 10,451 | 5,522 | \$52,384 |
| 2382 | Building Equipment Contractors | 5,902 | 10,761 | 4,859 | \$63,506 |
| 2383 | Building Finishing Contractors | 6,583 | 7,964 | 1,381 | \$55,040 |
| 2389 | Other Specialty Trade Contractors | 2,514 | 3,076 | 562 | \$71,085 |
| 4231 | Motor Vehicle and Motor Vehicle Parts and Supplies Merchant Wholesalers | 1,332 | 2,047 | 715 | \$57,438 |
| 4233 | Lumber and Other Construction Materials Merchant Wholesalers | 988 | 1,534 | 546 | \$63,309 |
| 4243 | Apparel, Piece Goods, and Notions Merchant Wholesalers | 387 | 2,096 | 1,709 | \$43,728 |
| 4244 | Grocery and Related Product Merchant Wholesalers | 3,530 | 4,231 | 701 | \$143,735 |
| 4411 | Automobile Dealers | 2,937 | 4,494 | 1,557 | \$67,592 |
| 4441 | Building Material and Supplies Dealers | 3,031 | 3,564 | 533 | \$40,211 |
| 4461 | Health and Personal Care Stores | 1,977 | 2,505 | 528 | \$46,715 |
| 4471 | Gasoline Stations | 1,313 | 2,091 | 778 | \$29,453 |
| 4481 | Clothing Stores | 2,209 | 2,968 | 759 | \$21,645 |
| 4523 | General Merchandise Stores, including Warehouse Clubs and Supercenters | 4,317 | 5,023 | 706 | \$32,672 |
| 4541 | Electronic Shopping and Mail-Order Houses | 812 | 1,458 | 646 | \$51,266 |
| 4841 | General Freight Trucking | 4,028 | 5,529 | 1,501 | \$62,448 |
| 4885 | Freight Transportation Arrangement | 407 | 1,265 | 858 | \$53,024 |
| 4931 | Warehousing and Storage | 13,021 | 37,285 | 24,264 | \$44,135 |
| 5242 | Agencies, Brokerages, and Other Insurance Related Activities | 1,291 | 2,061 | 770 | \$68,999 |
| 5411 | Legal Services | 1,334 | 1,971 | 637 | \$70,024 |
| 5413 | Architectural, Engineering, and Related Services | 1,939 | 2,779 | 840 | \$83,769 |
| 5418 | Advertising, Public Relations, and Related Services | 490 | 999 | 509 | \$66,467 |
| 5613 | Employment Services | 7,206 | 10,336 | 3,130 | \$31,773 |
| 5616 | Investigation and Security Services | 5,441 | 8,107 | 2,666 | \$24,199 |
| 5617 | Services to Buildings and Dwellings | 4,723 | 5,919 | 1,196 | \$36,254 |
| 6212 | Offices of Dentists | 2,468 | 3,108 | 640 | \$54,998 |
| 6213 | Offices of Other Health Practitioners | 964 | 1,670 | 706 | \$43,524 |
| 6214 | Outpatient Care Centers | 1,247 | 5,256 | 4,009 | \$92,457 |
| 6221 | General Medical and Surgical Hospitals | 7,596 | 9,310 | 1,714 | \$88,293 |
| 6233 | Continuing Care Retirement Communities and Assisted Living Facilities for the Elderly | 1,458 | 2,390 | 932 | \$34,167 |
| 6241 | Individual and Family Services | 10,891 | 24,231 | 13,340 | \$16,639 |

| 6243 | Vocational Rehabilitation Services | 616 | 1,716 | 1,100 | \$21,334 |
|------|-------------------------------------|--------|--------|-------|----------|
| 7225 | Restaurants and Other Eating Places | 23,138 | 31,026 | 7,888 | \$22,506 |
| 8111 | Automotive Repair and Maintenance | 2,558 | 3,173 | 615 | \$44,573 |

Step 4: Sub-Sectors that meet training requirements

After filtering the 4 digit industry sub-sectors we look at the occupations within the sub-sector itself. Using staffing patterns (a list of occupations that are employed by a particular industry or subsector) for the remaining industry subsectors we determine the number of jobs for occupations that meet the requirements for training within the industry sub-sector to determine the possible impact of each sector.

The Occupational training requirements are:

- a) Does not require a college degree
- b) Any training needed is attainable in less than two years

The table below shows the final sub-sectors. Those that are not already in a countywide targeted industry sector are in gold text and job numbers for the region in the targeted time window are shown.

| NAICS | Description | New |
|-------|---|------|
| | | jobs |
| 2361 | Residential Building Construction | |
| 2371 | Utility System Construction | |
| 2381 | Foundation, Structure, and Building Exterior Contractors | |
| 2382 | Building Equipment Contractors | |
| 2383 | Building Finishing Contractors | |
| 2389 | Other Specialty Trade Contractors | |
| 4231 | Motor Vehicle and Motor Vehicle Parts and Supplies Merchant Wholesalers | 45 |
| 4233 | Lumber and Other Construction Materials Merchant Wholesalers | 32 |
| 4243 | Apparel, Piece Goods, and Notions Merchant Wholesalers | 4 |
| 4244 | Grocery and Related Product Merchant Wholesalers | 47 |
| 4411 | Automobile Dealers | |
| 4441 | Building Material and Supplies Dealers | |
| 4461 | Health and Personal Care Stores | |
| 4523 | General Merchandise Stores, including Warehouse Clubs and Supercenters | |
| 4541 | Electronic Shopping and Mail-Order Houses | |
| 4841 | General Freight Trucking | |
| 4885 | Freight Transportation Arrangement | |
| 4931 | Warehousing and Storage | |
| 5242 | Agencies, Brokerages, and Other Insurance Related Activities | 3 |
| 5411 | Legal Services | 1 |
| 5413 | Architectural, Engineering, and Related Services | 8 |

| 5418 | Advertising, Public Relations, and Related Services | 1 |
|------|---|---|
| 5613 | Employment Services | |
| 5616 | Investigation and Security Services | |
| 5617 | Services to Buildings and Dwellings | |
| 6212 | Offices of Dentists | |
| 6213 | Offices of Other Health Practitioners | |
| 6214 | Outpatient Care Centers | |
| 6221 | General Medical and Surgical Hospitals | |



Step 1: Identify positive growth sub-sectors

For the county level review we used 2 digit NAICS codes to view an entire industry sector as a whole. To view the Sub-County regions with a finer lens we went to the 4 digit NAICS code level. This provides us with closer detail on Industry sub-sectors (smaller groupings within an industry sector). Using Emsi Q12019 data we review the 4 Digit NAICS Industry sub-sectors growth projections to see which sub-sectors show positive growth. There were a total of 262 4 digit sub-sectors. The following table shows those with positive growth.

2014-2024 Industry Sub-Sector Table for Southwest WDB Region of Riverside County

| NAICS | Description | 2014 Jobs | 2024 Jobs | 2014 - 2024 Change |
|-------|--|--------------|--------------|--------------------------|
| 7225 | Restaurants and Other Eating Places | 16,736 | 22,232 | 5,496 |
| 9036 | Education and Hospitals (Local Government) | 17,388 | 21,999 | 4,611 |
| 6214 | Outpatient Care Centers | 1,113 | 4,636 | 3,523 |
| 6241 | Individual and Family Services | 2,865 | 6,365 | 3,500 |
| 2381 | Foundation, Structure, and Building Exterior Contractors | 2,962 | 6,057 | 3,095 |
| 2382 | Building Equipment Contractors | 2,983 | 5,441 | 2,458 |
| 9039 | Local Government, Excluding Education and Hospitals | 15,795 | 16,983 | 1,188 |
| 4481 | Clothing Stores | 2,935 | 3,853 | 918 |
| 3121 | Beverage Manufacturing | 1,334 | 2,250 | 916 |
| 6213 | Offices of Other Health Practitioners | 1,035 | 1,927 | 892 |
| 4411 | Automobile Dealers | 2,302 | 3,163 | 861 |
| 2371 | Utility System Construction | 1,042 | 1,851 | 809 |
| 6221 | General Medical and Surgical Hospitals | 3,573 | 4,378 | 805 |
| 6233 | Continuing Care Retirement Communities and Assisted Living Facilities for the Elderly | 1,213 | 2,006 | 793 |
| 5613 | Employment Services | 2,235 | 3,014 | 779 |
| 4523 | General Merchandise Stores, including Warehouse Clubs and Supercenters | 4,589 | 5,347 | 758 |
| 2361 | Residential Building Construction | 1,286 | 2,004 | 718 |
| 4471 | Gasoline Stations | 842 | 1,477 | 635 |
| 7211 | Traveler Accommodation | 1,094 | 1,656 | 562 |
| 5617 | Services to Buildings and Dwellings | 2,102 | 2,599 | 497 |
| 6232 | Residential Intellectual and Developmental Disability, Mental Health, and Substance Abuse Facilities | 654 | 1,139 | 485 |
| 9999 | Unclassified Industry | 531 | 987 | 456 |
| 8111 | Automotive Repair and Maintenance | 1,891 | 2,337 | 446 |
| 4461 | Health and Personal Care Stores | 1,828 | 2,252 | 424 |
| 5616 | Investigation and Security Services | 1,086 | 1,495 | 409 |
| 6212 | Offices of Dentists | 1,524 | 1,918 | 394 |
| 7139 | Other Amusement and Recreation Industries | 1,607 | 1,996 | 389 |
| 2383 | Building Finishing Contractors | 1,852 | 2,232 | 380 |
| 5413 | Architectural, Engineering, and Related Services | 680 | 1,052 | 372 |
| 8121 | Personal Care Services | 1,184 | 1,547 | 363 |
| 5242 | Agencies, Brokerages, and Other Insurance Related Activities | 682 | 1,034 | 352 |
| 4451 | Grocery Stores | 5,204 | 5,549 | 345 |

| 4921 | Couriers and Express Delivery Services | 409 | 735 | 326 |
|------|---|-------|-------|-----|
| 4539 | Other Miscellaneous Store Retailers | 705 | 1,020 | 315 |
| 2389 | Other Specialty Trade Contractors | 1,238 | 1,538 | 300 |
| 4441 | Building Material and Supplies Dealers | 2,156 | 2,456 | 300 |
| 2362 | Nonresidential Building Construction | 773 | 1,066 | 293 |
| 4483 | Jewelry, Luggage, and Leather Goods Stores | 481 | 768 | 287 |
| 9026 | Education and Hospitals (State Government) | 960 | 1,220 | 260 |
| 3219 | Other Wood Product Manufacturing | 346 | 599 | 253 |
| 5411 | Legal Services | 368 | 620 | 252 |
| 4231 | Motor Vehicle and Motor Vehicle Parts and Supplies Merchant Wholesalers | 396 | 629 | 233 |
| 5419 | Other Professional, Scientific, and Technical Services | 824 | 1,057 | 233 |
| 5418 | Advertising, Public Relations, and Related Services | 206 | 435 | 229 |
| 6243 | Vocational Rehabilitation Services | 122 | 341 | 219 |
| 4412 | Other Motor Vehicle Dealers | 276 | 489 | 213 |
| 9029 | State Government, Excluding Education and Hospitals | 2,378 | 2,584 | 206 |
| 6116 | Other Schools and Instruction | 487 | 681 | 194 |
| 9011 | Federal Government, Civilian | 2,766 | 2,955 | 189 |
| 4841 | General Freight Trucking | 525 | 709 | 184 |
| 4422 | Home Furnishings Stores | 385 | 568 | 183 |
| 7132 | Gambling Industries | 0 | 181 | 181 |
| 4482 | Shoe Stores | 700 | 879 | 179 |
| 5313 | Activities Related to Real Estate | 772 | 941 | 169 |
| 6231 | Nursing Care Facilities (Skilled Nursing Facilities) | 1,472 | 1,635 | 163 |
| 6216 | Home Health Care Services | 1,195 | 1,352 | 157 |
| 5324 | Commercial and Industrial Machinery and Equipment Rental and Leasing | 168 | 320 | 152 |
| 3362 | Motor Vehicle Body and Trailer Manufacturing | 68 | 203 | 135 |
| 3329 | Other Fabricated Metal Product Manufacturing | 161 | 292 | 131 |
| 8129 | Other Personal Services | 400 | 531 | 131 |
| 3363 | Motor Vehicle Parts Manufacturing | 119 | 249 | 130 |
| 4533 | Used Merchandise Stores | 187 | 317 | 130 |
| 4922 | Local Messengers and Local Delivery | 88 | 215 | 127 |
| 5112 | Software Publishers | 44 | 170 | 126 |
| 3332 | Industrial Machinery Manufacturing | 50 | 173 | 123 |
| 4442 | Lawn and Garden Equipment and Supplies Stores | 204 | 319 | 115 |
| 7131 | Amusement Parks and Arcades | 19 | 132 | 113 |
| 6219 | Other Ambulatory Health Care Services | 239 | 351 | 112 |
| 1110 | Crop Production | 792 | 901 | 109 |
| 5222 | Nondepository Credit Intermediation | 465 | 574 | 109 |
| 5619 | Other Support Services | 195 | 302 | 107 |
| 3336 | Engine, Turbine, and Power Transmission Equipment Manufacturing | 124 | 230 | 106 |
| 5321 | Automotive Equipment Rental and Leasing | 167 | 272 | 105 |
| 6117 | Educational Support Services | 70 | 172 | 102 |
| 3331 | Agriculture, Construction, and Mining Machinery Manufacturing | 32 | 133 | 101 |
| 3254 | Pharmaceutical and Medicine Manufacturing | 188 | 286 | 98 |
| 7115 | Independent Artists, Writers, and Performers | 58 | 148 | 90 |
| 6244 | Child Day Care Services | 638 | 725 | 87 |

| 5412 | Accounting, Tax Preparation, Bookkeeping, and Payroll Services | 763 | 848 | 85 |
|------|--|-------|-------|----|
| 4242 | Drugs and Druggists' Sundries Merchant Wholesalers | 325 | 409 | 84 |
| 8113 | Commercial and Industrial Machinery and Equipment (except Automotive and | 346 | 425 | 79 |
| | Electronic) Repair and Maintenance | | | |
| 4884 | Support Activities for Road Transportation | 181 | 257 | 76 |
| 4541 | Electronic Shopping and Mail-Order Houses | 93 | 168 | 75 |
| 4931 | Warehousing and Storage | 47 | 120 | 73 |
| 3333 | Commercial and Service Industry Machinery Manufacturing | 225 | 294 | 69 |
| 4453 | Beer, Wine, and Liquor Stores | 182 | 251 | 69 |
| 4249 | Miscellaneous Nondurable Goods Merchant Wholesalers | 249 | 317 | 68 |
| 4842 | Specialized Freight Trucking | 303 | 371 | 68 |
| 6115 | Technical and Trade Schools | 150 | 218 | 68 |
| 4236 | Household Appliances and Electrical and Electronic Goods Merchant | 215 | 282 | 67 |
| | Wholesalers | | | |
| 5121 | Motion Picture and Video Industries | 196 | 262 | 66 |
| 3118 | Bakeries and Tortilla Manufacturing | 153 | 218 | 65 |
| 4238 | Machinery, Equipment, and Supplies Merchant Wholesalers | 297 | 358 | 61 |
| 4885 | Freight Transportation Arrangement | 28 | 87 | 59 |
| 6215 | Medical and Diagnostic Laboratories | 312 | 368 | 56 |
| 6211 | Offices of Physicians | 2,989 | 3,044 | 55 |
| 4237 | Hardware, and Plumbing and Heating Equipment and Supplies Merchant | 181 | 235 | 54 |
| | Wholesalers | | | |
| 7223 | Special Food Services | 537 | 591 | 54 |
| 3273 | Cement and Concrete Product Manufacturing | 266 | 317 | 51 |
| 4233 | Lumber and Other Construction Materials Merchant Wholesalers | 89 | 139 | 50 |
| 5241 | Insurance Carriers | 92 | 140 | 48 |
| 3323 | Architectural and Structural Metals Manufacturing | 269 | 315 | 46 |
| 3351 | Electric Lighting Equipment Manufacturing | 15 | 61 | 46 |
| 5223 | Activities Related to Credit Intermediation | 164 | 208 | 44 |
| 4421 | Furniture Stores | 256 | 299 | 43 |
| 4413 | Automotive Parts, Accessories, and Tire Stores | 925 | 966 | 41 |
| 4881 | Support Activities for Air Transportation | 236 | 277 | 41 |
| 5191 | Other Information Services | 189 | 228 | 39 |
| 3327 | Machine Shops; Turned Product; and Screw, Nut, and Bolt Manufacturing | 165 | 201 | 36 |
| 3119 | Other Food Manufacturing | 41 | 76 | 35 |
| 5414 | Specialized Design Services | 152 | 185 | 33 |
| 5629 | Remediation and Other Waste Management Services | 54 | 87 | 33 |
| 3339 | Other General Purpose Machinery Manufacturing | 144 | 175 | 31 |
| 8122 | Death Care Services | 170 | 201 | 31 |
| 6113 | Colleges, Universities, and Professional Schools | 90 | 120 | 30 |
| 2373 | Highway, Street, and Bridge Construction | 112 | 137 | 25 |
| 6242 | Community Food and Housing, and Emergency and Other Relief Services | 47 | 72 | 25 |
| 7113 | Promoters of Performing Arts, Sports, and Similar Events | 10 | 34 | 24 |
| 5621 | Waste Collection | 77 | 100 | 23 |
| 3352 | Household Appliance Manufacturing | 31 | 51 | 20 |
| 3272 | Glass and Glass Product Manufacturing | 87 | 106 | 19 |

| 2123 | Nonmetallic Mineral Mining and Quarrying | 46 | 63 | 17 |
|------|---|-----|-----|----|
| 3315 | Foundries | 140 | 156 | 16 |
| 3391 | Medical Equipment and Supplies Manufacturing | 154 | 168 | 14 |
| 4235 | Metal and Mineral (except Petroleum) Merchant Wholesalers | 27 | 41 | 14 |
| 3256 | Soap, Cleaning Compound, and Toilet Preparation Manufacturing | 39 | 52 | 13 |
| 3279 | Other Nonmetallic Mineral Product Manufacturing | 22 | 33 | 11 |
| 4869 | Other Pipeline Transportation | 0 | 11 | 11 |
| 7121 | Museums, Historical Sites, and Similar Institutions | 126 | 136 | 10 |
| 3328 | Coating, Engraving, Heat Treating, and Allied Activities | 63 | 72 | 9 |
| 4247 | Petroleum and Petroleum Products Merchant Wholesalers | 72 | 81 | 9 |
| 4889 | Other Support Activities for Transportation | 18 | 27 | 9 |
| 5173 | Wired and Wireless Telecommunications Carriers | 716 | 724 | 8 |
| 3371 | Household and Institutional Furniture and Kitchen Cabinet Manufacturing | 60 | 67 | 7 |
| 4879 | Scenic and Sightseeing Transportation, Other | 15 | 21 | 6 |
| 8139 | Business, Professional, Labor, Political, and Similar Organizations | 530 | 536 | 6 |
| 4241 | Paper and Paper Product Merchant Wholesalers | 82 | 87 | 5 |
| 3379 | Other Furniture Related Product Manufacturing | 61 | 65 | 4 |
| 5231 | Securities and Commodity Contracts Intermediation and Brokerage | 120 | 124 | 4 |
| 5611 | Office Administrative Services | 691 | 695 | 4 |
| 8131 | Religious Organizations | 229 | 233 | 4 |
| 5122 | Sound Recording Industries | 31 | 34 | 3 |

Step 2: Sub-Sector increase of ≥ 500 jobs

The sub-sector should currently and/or potentially employ a large number of individuals. Locally defined standard is an increase of at least 500 jobs over the targeted time frame. The table below shows the subsectors that met that criteria.

2014-2024 Industry Sub-Sector Table for Southwest WDB Region of Riverside County

| NAICS | Description | 2014 | 2024 | 2014 - |
|-------|---|--------|--------|--------|
| | | Jobs | Jobs | 2024 |
| | | | | Change |
| 7225 | Restaurants and Other Eating Places | 16,736 | 22,232 | 5,496 |
| 6214 | Outpatient Care Centers | 1,113 | 4,636 | 3,523 |
| 6241 | Individual and Family Services | 2,865 | 6,365 | 3,500 |
| 2381 | Foundation, Structure, and Building Exterior Contractors | 2,962 | 6,057 | 3,095 |
| 2382 | Building Equipment Contractors | 2,983 | 5,441 | 2,458 |
| 4481 | Clothing Stores | 2,935 | 3,853 | 918 |
| 3121 | Beverage Manufacturing | 1,334 | 2,250 | 916 |
| 6213 | Offices of Other Health Practitioners | 1,035 | 1,927 | 892 |
| 4411 | Automobile Dealers | 2,302 | 3,163 | 861 |
| 2371 | Utility System Construction | 1,042 | 1,851 | 809 |
| 6221 | General Medical and Surgical Hospitals | 3,573 | 4,378 | 805 |
| 6233 | Continuing Care Retirement Communities and Assisted Living Facilities for | 1,213 | 2,006 | 793 |
| | the Elderly | | | |
| 5613 | Employment Services | 2,235 | 3,014 | 779 |
| 4523 | General Merchandise Stores, including Warehouse Clubs and Supercenters | 4,589 | 5,347 | 758 |
| 2361 | Residential Building Construction | 1,286 | 2,004 | 718 |
| 4471 | Gasoline Stations | 842 | 1,477 | 635 |
| 7211 | Traveler Accommodation | 1,094 | 1,656 | 562 |

Step 3: Sub-Sectors with self-sufficiency wage

Each sub-sector must be evaluated in terms of living wage leading to Self-Sufficiency. Self-sufficiency wage established by local policy, Self-Sufficiency Standard for employed Adults, #19-18. Using calculated average earnings per job to see if average is at or above the \$14.55. This translates into \$30,264 Annual earnings. Those sectors that do not meet the requirement are shown in red text.

| NAICS | Description | 2014 | 2024 | 2014 - | Avg. |
|-------|--|--------|--------|--------|----------|
| | | Jobs | Jobs | 2024 | Earnings |
| | | | | Change | Per Job |
| 2371 | Utility System Construction | 1,042 | 1,851 | 809 | \$92,126 |
| 6221 | General Medical and Surgical Hospitals | 3,573 | 4,378 | 805 | \$88,293 |
| 6214 | Outpatient Care Centers | 1,113 | 4,636 | 3,523 | \$85,538 |
| 4411 | Automobile Dealers | 2,302 | 3,163 | 861 | \$69,620 |
| 2361 | Residential Building Construction | 1,286 | 2,004 | 718 | \$68,389 |
| 2382 | Building Equipment Contractors | 2,983 | 5,441 | 2,458 | \$62,953 |
| 2381 | Foundation, Structure, and Building Exterior Contractors | 2,962 | 6,057 | 3,095 | \$55,319 |
| 3121 | Beverage Manufacturing | 1,334 | 2,250 | 916 | \$45,267 |
| 6213 | Offices of Other Health Practitioners | 1,035 | 1,927 | 892 | \$44,947 |
| 7211 | Traveler Accommodation | 1,094 | 1,656 | 562 | \$34,144 |
| 6233 | Continuing Care Retirement Communities and Assisted Living | 1,213 | 2,006 | 793 | \$34,058 |
| | Facilities for the Elderly | | | | |
| 4523 | General Merchandise Stores, including Warehouse Clubs and | 4,589 | 5,347 | 758 | \$34,047 |
| | Supercenters | | | | |
| 5613 | Employment Services | 2,235 | 3,014 | 779 | \$31,865 |
| 4471 | Gasoline Stations | 842 | 1,477 | 635 | \$29,474 |
| 7225 | Restaurants and Other Eating Places | 16,736 | 22,232 | 5,496 | \$22,894 |
| 4481 | Clothing Stores | 2,935 | 3,853 | 918 | \$21,857 |
| 6241 | Individual and Family Services | 2,865 | 6,365 | 3,500 | \$17,084 |

Step 4: Sub-Sectors that meet training requirements

After filtering the 4 digit industry sub-sectors we look at the occupations within the sub-sector itself. Using staffing patterns (a list of occupations that are employed by a particular industry or subsector) for the remaining industry subsectors we determine the number of jobs for occupations that meet the requirements for training within the industry sub-sector to determine the possible impact of each sector.

The occupational training requirements are:

- a) Does not require a college degree
- b) Any training needed is attainable in less than two years

The table below shows the final sub-sectors. Those that are not already in a countywide targeted industry sector are in gold text and job numbers for the region in the targeted time window are shown.

| NAICS | Description | New Jobs |
|-------|--|-------------|
| 2361 | Residential Building Construction | |
| 2371 | Utility System Construction | |
| 2381 | Foundation, Structure, and Building Exterior Contractors | |
| 2382 | Building Equipment Contractors | |
| 3121 | Beverage Manufacturing | |
| 4411 | Automobile Dealers | |
| 4523 | General Merchandise Stores, including Warehouse Clubs and Supercenters | |
| 5613 | Employment Services | 192 |
| 6213 | Offices of Other Health Practitioners | |
| 6214 | Outpatient Care Centers | |
| 6221 | General Medical and Surgical Hospitals | |
| 6233 | Continuing Care Retirement Communities and Assisted Living Facilities for the Elderly | |
| 7211 | Traveler Accommodation | 292 |